

Telluride Newsletter

1989 October

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CONVENTION ISSUE

Report of the President

"In the course of the year I have had occasion to reflect upon the way the TA President's role has historically been imagined, and the way I have actually operated this year. TA's constitution and TARP are founded on the assumption that the real business of the Association will be taken care of in the course of a single annual meeting...Tension between individual initiative and collaborative communitarianism is hardly news for Telluride, but recent procedural changes, as well as the proliferation of our programs, have increased the tendency to refer much of the real business of Telluride Association to specialized committees...On the whole, I think that the employment of standing committees is a good thing. By involving a significant proportion of us in TA work between Conventions, it eliminates some of the gap I used to perceive between a tiny inner circle of deeply involved TA members and a large majority who tried to make Convention every other year."

"Nonetheless, even if such changes are good ones on the whole, we ought not ignore the potential risks. The great advantage of trying to do almost everything on Convention floor is that everyone has an equal voice, and is assumed to have an equal interest in all aspects of Association business. While this assumption may be purest fantasy, it encourages, I think, a sense of Association activities as a seamless whole in which every member is not merely entitled, but expected, to manifest an interest...Convention ought to be the sometimes frustrating, but often creative and exciting communal ritual at the heart of Association existence."

Report of the Telluride Associates Program Committee

"The Associates Program Committee was established at last Convention with the mandate to distribute some of Telluride's largesse to non-Branch/non-TA associates with the intent of developing new programs that would hopefully be more germane to their environments than some recent efforts. We accomplished the following: (1) adopted the name 'Telluride Associates Program,' or TAP, adding a snappy new acronym to the Association's vocabulary; (2) discussed program criteria, developed an application and got it distributed through the office to college-age associates in January; (3) reviewed seven applications, made four grants and one partial grant; (4) attended the first program, a seminar and dinner at St. John's College on the Peloponnesian Wars; (5) developed an administratively simple funds flow/accountability system."



Convention repose.

Report of the Board of Custodians

"By May 31, 1989, Telluride's portfolio was worth approximately \$15.4 million, up from the \$13 million that was reported last June by the last Board. Our net increase for the year was 18.5%. This compares with a 20% increase by the Dow for the year. The actual return of our equity holdings was 28%, 8 points above the Dow, which explains why a relatively conservative portfolio like Telluride's could keep pace with the moderate bull market of 1989, despite our heavy weighting in bonds."

"We are mildly surprised and quite pleased with the portfolio's performance. If I were to point to any single factor for why we did so well, I would cite our decision to significantly shift our weightings in favor of equities. This decision was a result of many factors, but none more important than our Treasurer's insistence that we should, under current conditions, hold more of the portfolio in stocks as opposed to bonds. As a result, at each meeting the Board tried to judge, from a macro perspective and before discussion of any particular stocks began, by how much we wanted to net as buyers of stock. This was an important tactic, and one that helped us move from a 40% weighting in stocks in May 1988, to a 55% weighting in May 1989."

Report of the President of the Cornell Branch

"Several issues were particularly significant this year, including the introduction of paid waiters in the Fall. In an effort to replace the old system of live-in waiters, two students were hired for the Fall semester to do the same work, with the agreement that each Housemember would contribute time to help with the kitchen chores according to a posted schedule. Although the waiters usually did a satisfactory job, Housemembers often forgot to work on their assigned days, or did not arrange for replacements when time conflicts arose, and thus several Housemembers wound up working overtime to get dishes washed and the kitchen cleaned. Many Housemembers were dissatisfied with this system, and the House voted to have live-in waiters for the Spring semester."

"In addition to the kitchen duties, several Housemembers were able to do work in the Fall fulfilling the new public service requirements. In general, most Housemembers found it difficult to complete 15 hours and decided to work over winter break or add the deficit to the Spring quota. Although opinions varied, the House generally felt supportive of the public service requirement and shared satisfying experiences working in the local communities. Although students often had difficulty planning their projects, it seems that the system will be continued next year and that Housemembers will be making more concerted efforts to put aside time for this cause. It is interesting to note that a few in the House were pleased to be able to associate Telluride with their work in communities, a perhaps more tangible manifestation of Nunnian ethics."

"...The Spring semester began with some confusion. The TAWP, a seminar on the origin of human or natural rights, was taught by Scott Swanson, a popular Telluride figure and a friend of many Housemembers. He led an interesting and well-organized set of lectures and discussions, which, like so many other TAWPs, still didn't produce as much discussion as the subject deserved. Much of this was due to a crowded schedule of activities as the winter break came to a close; the TAWP, blurb-ing, registration, and the project of painting all the bedrooms came together in a rush to finish before the semester began. Most of the rooms were painted by their Spring occupants, and a few were finished in various stages during the early part of the semester. This project gave us the satisfaction of contributing significant effort towards the maintenance of the House. We are proud to have new, neat walls and ceilings, despite some varying opinions of the colors chosen. In a proposal which had overwhelming support, the House voted to transfer the responsibility of planning the TAWP to the Spring Academic Affairs Committee, thus giving the House more time to look for and attract big name seminar leaders, and arrange the details of the program well in advance."

Report of the Cornell Branch Evaluation Committee

"Considering this issue [of Up or Out] for freshmen raises the question of the situation of non-freshmen Housemembers, who under the current wording of TARP do not have the option of waiting through a second year before being required to apply to Telluride Association. The Committee is itself divided on this question. Some feel that allowing non-freshmen more than a year to apply could lead to a number of unfortunate results: the creation of a group of leaders within the House unsanctioned by and possibly alienated from TA, the difficulties of deciding whether to force 'good' Housemembers who only have one year left in the House to apply, and the possibility that those who entered the House as juniors might not apply and would exist under different expectations and pressures from other Housemembers. Concentrating less on the danger to the community, some feel that going two years without applying prevents Housemembers from taking part in decisions of budget and preference that affect their community. For these reasons and others, a significant portion of the Committee prefers the terms of Up or Out to remain as they currently are."

"Others on the Committee believe that non-freshmen first year Housemembers should also have the option of delaying their application to the Association until the end of their second year. They argue that while non-freshmen Housemembers do not need to adjust to college life and academics in the same way that freshmen do, neither do they have the prior Nunnian experience of a TASP to inform them about Telluride Association. In many cases, they may be learning to balance heavier academic loads with the demands of the House. Proponents of changing TARP feel that both Telluride House and Association are somewhat idiosyncratic institutions that some people may require more than one year to become adjusted to and to decide about joining the latter as well as participating in the former; such a delay would also allow everyone who so desired to witness a Convention before deciding whether to apply."

Telluride Newsletter

The Telluride *Newsletter* is published three times a year in Ithaca, New York.

Editor - Rachel J. Dickinson

Letters and news are welcome. Please write to 217 West Avenue, Ithaca, New York 14850.

Telluride Association Endorses Deep Springs With \$75,000 Matching Grant

The 1989 Convention of Telluride Association chose to endorse Deep Springs College's 75th Anniversary Capital Campaign with a matching grant up to \$75,000. The Association's gift is a challenge to Telluride members and alumni who are not also alumni of Deep Springs: the Telluride Association grant is contingent upon and will match each dollar of your gifts to Deep Springs' recently initiated three-year special campaign. Members of the Board of Trustees of Deep Springs will also contribute \$75,000 in addition to their normal unrestricted gifts.

Deep Springs and Telluride Association want to express their gratitude to Telluride alumnus and benefactor Al Arent whose \$10,000 pledge in memory of Harvey and Mary Mansfield is the first Telluride associate pledge of the campaign.

Most of Deep Springs' physical plant is nearly as old as the College. Considerable refurbishment needs beyond normal maintenance--especially wiring and plumbing--cannot be deferred indefinitely. This situation parallels the Association's position several years ago regarding the renovation of Telluride House. Through the dedication of loyal donors to Deep Springs, the Trustees, Student Body, and the community, Deep Springs has made enormous financial progress. Deep Springs' degree of success in balancing its operating budget must not be swamped by urgent, unfunded capital needs. Accordingly, the Trustees of Deep Springs have set five-year operating and capital budgets and are announcing a 75th Anniversary Capital Campaign, with a three-year goal of \$750,000.

Support from Telluride Association and Telluride Associates will be a welcome and essential part of the Campaign's success. While individuals' means will vary and larger contributions are being solicited, it is noteworthy that just 163 Telluride alumni contributing an average of \$100 during each of the four tax years of the campaign would reach the goal.

Telluride Association's endorsement of this campaign of course occasioned a great deal of discussion at Convention. Deep Springs' financial and management progress, the spirit of cooperation and compromise in the coeducational Telluride Summer Program at Deep Springs, and the recent and historical importance of Deep Springs as a Telluride recruitment source were factors most discussed in reaching the Association's decision.

Donations from Telluride Associates in support of this project should be made out to Telluride Corporation and sent to the Telluride Association office, noted "Matching Gift to Deep Springs."

*William J. Pezick, DS65, TA70
Telluride Association Member* *Don Read, DS59, TA62
Member, Board of Trustees of
Deep Springs College*



Induction of L.L. Nunn into the National Mining Hall of Fame

The following is excerpted from a letter received from Robert B. Aird, DS21, CB23, TA24 who attended the induction banquet at the San Francisco Hilton Hotel on September 17, 1989.

"Don Read called ahead of the banquet in the hope that I could make a plug for Mr. Nunn's educational interests and contributions. Needless to say, I was fully prepared for this without Don's prompting, but no opportunity developed. The banquet was a gala, black tie affair. Twenty-four other mining notables were inducted and a very full program otherwise kept us until after 10 PM. A long illustrated talk by Forbes Wilson described his development of the largest outcrop of copper ore in the world in the Indonesian Highlands of Western New Guinea. No doubt it was a sophisticated mining operation, as billed, but it struck me as an ecological disaster. I doubt, however, if my environmental concerns were shared by the miners attending. Regardless of this, the event was fully successful with respect to inducting Mr. Nunn into their Hall of Fame. A picture of Mr. Nunn was shown and his contributions were summarized in terms of extending the economic practicability of remote and low grade ore mines, as well as the other benefits of hydroelectric power. No mention of his educational work was included in either the induction ceremony or the pamphlet that was distributed to all attending the banquet. I had stressed the educational aspect in my original letter to Moolick [Chair of the Nominations Committee of the National Mining Hall of Fame], but apparently the miner's interests did not extend this far..."

(The National Mining Hall of Fame is located in Leadville, Colorado and is open from 9 AM to 5 PM seven days a week.)

TASP 1989

1988 TASPer College Plans

Anna Agbe-Davies	William & Mary
Marjorie Allard	Yale
Kristen Ankiewicz	Harvard
David Arnold	Not known
Ivan Ascher	Brown
Chaya Bhuvanewar	Yale
Michael Booth	Not known
Shana Brown	Amherst
Eve Brunts	Not known
Andrea Burrows	Not known
Jessica Bury	Cornell - CBTA
Cathy Carlson	Cornell - CBTA
Suruchi Chandra	Harvard
Debra Chou	Toronto
Amanda Claybaugh	Yale
Rodney Crump	Not known
Christopher Dacko	Not known
Libero Della Piana	Brown
Shaila Dewan	Rice
Tameka Duncan	Harvard
Kyla Dunn	Yale
Patrick Feaster	Valparaiso
Andrew Foland	Not known
Ross Garon	Harvard
Myriam Gilles	Harvard
Mark Gimein	Yale
Risa Goluboff	Harvard
Robert Gordon	Harvard
Susan Goslee	Swarthmore
Stacey Halpern	Carleton
Katherine Hinnant	Cornell
Susan Huang	Not known
Derek Jackson	Not known
David Jenemann	Swarthmore
Mitchell Kane	Yale
Mona Karim	Harvard
David Kessler	Harvard
Renata Kobetts	Princeton
Jennifer Langan	Wesleyan
Trisha Marsh	Not known
Amber Mesback	Not known
Olga Mitelman	Williams
Jiro Nakamura	Cornell
Martha Natsis	Princeton
Alison Nixon	Princeton
Gwen Parker	Not known
Elizabeth Pisares	Berkeley
A.W. Victoria Poley	Harvard
Sarah Pring	Hampshire
Matthew Rhoten	Stanford
Erica Rowe	Harvard
Jeremy Rutman	Harvard
Eric Santiestevan	Not known
David Shapiro	Yale
Tamar Shapiro	Harvard
Dhananjai Shivakumar	Harvard
Jeremy Stark	Princeton
Sandhya Subramanian	Yale
Andrew Sullivan	Yale
Brian Vaughan	Berkeley
David Williams	Yale
Sean Williford	Harvard
Monica Youn	Princeton
Rachel Young	Not known
Ethan Zuckerman	Not known

The 1989 TASP's were held at Cornell, Deep Springs College, and Williams College. The following are some remarks written in the TASP evaluations.



"I noticed that the students' excitement was not bounded solely by their seminar's subject area; rather, Telluride led them to read more, write more, and discuss more." student, Cornell I

"I would say that the primary effect of the whole TASP experience was that I am no longer as self-assured of my ideas. It isn't that I don't have faith in my opinions, but I genuinely believe that I am more open to new ways of thinking than I used to be." student, Cornell I

"Being shown new facets of an issue, exposed to perspectives I had not previously considered, and occasionally forced to defend my own views led me to test and strengthen or, sometimes, alter my opinions. One of the most valuable things I learned during these six weeks is that there are no absolutes, that an unshakable certitude is most often simply the result of blindness." student, Williams

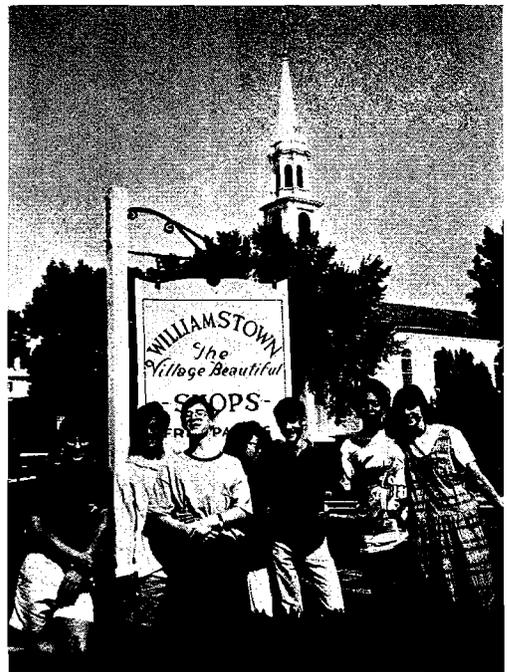
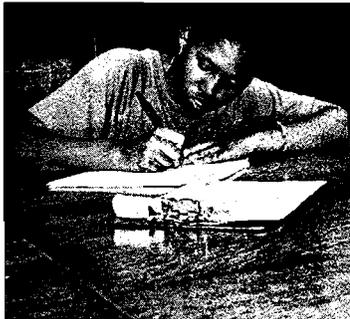
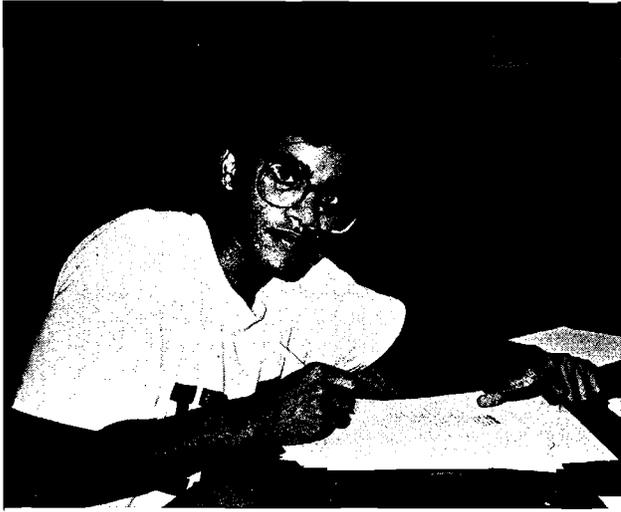


"Deep Springs' isolation and unique goals provided an educational experience in themselves. We had to constantly think about the effects of our actions on the community if we wanted the program to work well, and I discovered that the welfare of the community depended as much on the attitudes of its members as it did on rules." student, Deep Springs



"There is one characteristic of the program that immediately stands out. Its different aspects blend exquisitely. Academic projects turn into profound intellectual discussions, which in turn become friendly exchanges." student, Williams

"Our overall evaluation of the Telluride program is extremely positive. We found our summer experience both exhilarating and exhausting. It gave us both what we regard as educational peak experiences, and we worry that we may have been forever spoiled by what we suspect is an unmatched teaching opportunity." faculty, Williams



In Memoriam

Eric Huang Wefald
November 30, 1957-August 31, 1989

Mary Claire Mansfield
January 2, 1960-August 31, 1989

Two very active current Association members, Eric Wefald, SP74 CB75 TA76, and Mary Mansfield, SP76 CB77 TA78, were killed August 31, 1989 in Southern France when their small rental car skidded into the path of an oncoming truck. Mary's mother, Peggy Mansfield, who was accompanying them, also died in the crash. Death was apparently instantaneous for all three. Eric and Mary were taking a short vacation before Mary was to have begun her first term as Assistant Professor of History at Stanford University. Telluriders in the San Francisco area had last seen them a few weeks before, at a party they held to celebrate the purchase of their first house.

For days after I learned of their deaths, their faces and voices would recur to me almost with the force of hallucination, and I began to realize how it is possible to believe in ghosts. I would remember, if remember is the right word for so vivid and involuntary an impression, Eric leaning backward in a chair until it stood precariously on its hind legs and then lounging in it, apparently bonelessly and without effort, smoking one of the cigarettes Mary eventually got him to renounce. Eric in his favorite article of attire, a gray sleeveless vest his mother knitted him one Christmas, eating a piroshki in East Greenwich Village and taking vigorous issue with Nelson Goodman's theory of aesthetic expression. Another meal, this time at a souvlaki house in Collegetown; when I wondered vaguely about the Greek lettering on one of the kitchen appliances, Eric promptly translated: "Leonidas' Best Slow Cooker." When Fred Maus and I were married in 1977, Eric was Fred's best man, and when I open our photo album his adolescent face looks out from the snapshots.

I remember Mary, in tan corduroy pants and a cotton shirt rolled up to the elbows, hiking ahead of me up the steep trail beside Treman Falls during a postConvention picnic, expounding a little breathlessly over her shoulder on the shortcomings of the New Historicists. Mary helping me, for some reason I now forget, to vacuum my station wagon at a coin-operated carwash; she deployed her hose noisily in the front and I mine in the back, until she stuck her head over the seat and inquired with mock severity in her precise, raspy voice, "When was the last time you cleaned up this car?" I remember her, in a rare disagreement with Eric about some Telluride policy, getting a laugh by rising on Convention floor to announce to the body that "I utterly fail to comprehend Mr. Wefald's position on this issue." More commonly she merely affected exasperation with him, complaining "oh, E-ric!" in a fond proud way, like a little girl who owns a well-meaning but unregenerate pet much larger than herself.

I remember Eric and Mary walking hand in hand up the aisle of Mary's church to be married, Eric bashful and

lanky, Mary solemn and compact. Their first furniture purchase, of which they were at the time at least inordinately fond, a little art deco table with a glass top, discovered in a Princeton junk shop: a table, they told us, that would last a lifetime. When Eric admired one of Fred's most cherished decorator items, a big inexpensive jug from Thailand with an interesting glaze, we bought one for him and took it up on the trains and subways between our apartment in Princeton and his apartment in Jersey City, cradling it between our knees to keep it safe.

At Telluride everybody is supposed to be bright. But some are brighter than others, and one of the salient facts about both Eric and Mary is that they were both astonishingly intelligent. I supervised the reading of TASPlications in 1976, the year Mary applied for the summer programs, and even after all these years and the thousands of applications I have read, hers remains in my mind as perhaps the best I ever saw. We get innumerable essays on *The Lord of the Rings* and *Atlas Shrugged*, after all. But only one high-school junior I have known could have produced a book review that trenchantly analyzed modern historiographical assumptions by discussing the differences among a wide range of nineteenth- and twentieth-century writers of American history. Even before she came to the TASP, Mary was sure that she wanted to be a historian, a field for which she displayed phenomenal aptitude. After graduating *summa cum laude* from Cornell, she proceeded to St. John's College, Oxford on a Marshall scholarship, where she received an M.Phil.; then she went on to Berkeley, where she specialized in the ecclesiastical history of the Middle Ages. In May she finished her dissertation, a study of confession and pardon practices in late medieval France; she had planned to spend next year preparing it for publication.

Eric graduated from high school at the age of sixteen, attending St. John's College in Annapolis for the year after his TASP and then transferring to Cornell. An undergraduate philosophy major, he excelled in literary study as well, and made sensitive translations of classical poetry into English; but in a largely unmathematical House it was his extraordinary facility with formal systems--mathematic, linguistic, logical--that we noticed most. Like Mary, he graduated with highest honors, and then did most of the work toward a Ph.D. in philosophy on a Danforth Fellowship at Princeton. When he seemed close to completing his dissertation, he was hired as an Assistant Professor at New York University. But he became increasingly disillusioned with the scanty, unremunerative job opportunities in academic philosophy, and the fact that continuing to teach at NYU was likely to require an interminable separation from Mary. After some difficult weighing of priorities he quit his job, abandoned his dissertation with the idea of someday coming back to it, and entered the Computer Science Ph.D. program at Berkeley. At least, he told us, he would be easily employable. Unsurprisingly, he soon distinguished himself as one of the finest students in the program. Less predictably, he found himself deriving increasing satisfaction from his new specialty, artificial



Eric Wefald and Mary Mansfield on Mt. Tamalpais with San Francisco in the background, Spring 1986. Photo courtesy of Verna Wefald.

intelligence. "This may not be as 'deep' as philosophy," he wrote to us last fall, "but it's sure a lot more fun." On the basis of some highly original work he completed last year, Berkeley will be conferring a degree on him posthumously.

Eric and Mary had the discipline and ambition, as well as the intellectual resources, to make major contributions to their fields. The truck that crushed their car deprived us of them just as they were finally finishing their arduous apprenticeships, and stood upon the thresholds of what looked certain to be important careers.

They were both exemplary members of Telluride Association. As an undergraduate, Eric made himself an expert on House and Association finances in a period of great austerity for us, serving as Junior and Senior Member to Assist, and as Chair of the Finance Committee at the 1978 Convention. He was a member of the Real Income Study Committee that developed a realistic method of determining our spendable income, and a Priorities Committee that suggested how to ration it responsibly among our programs. He won the Burr Award in 1978. In later years he became more involved in the administration of our programs, chairing membership and preferment committees, and serving first as a member of the Summer Program Board of Directors and then as its chair from 1983-85. He was slated to chair the Winter Preferment Committee this year.

Mary was likewise involved at various times with virtually every aspect of Telluride Association affairs. The 1980 Burr Award winner, she was Telluride House President in 1981. She served on the Board of Custodians from 1979-1981 and 1983-1986, chaired the 1986 Membership

and 1987 Preferment Committees, and was Vice-President of Telluride Association from 1986-88. She was to have chaired the Telluride-Deep Springs Visiting Scholar Committee in 1989-90. Every year, successive Association Presidents appointed either Eric or Mary to the Central Advisory Committee, with the idea of having an excuse to consult them both with a single phone call.

Eric and Mary were Association members of a type that was more common when I joined in 1975 than it is today: outspoken, articulate, politically conservative, deeply committed to Telluride's projects and unabashed about demanding the same level of commitment in others. The formidable Wefald-Mansfield public style sometimes seemed to belie the warmth and generosity of their interactions with each other and with their friends. But perhaps the gap was not as great as it seemed. She valued Telluride, Mary once told me, insofar as its institutions uniquely facilitated the making and keeping of intimate friends; she and Eric felt bound strenuously to oppose any measure that they thought would dilute this strength. More often than not Fred and I found ourselves differing publicly with Eric and Mary on some issue or another, and sometimes the disagreements seemed serious, until off Convention floor our fundamental compatibility had time to reassert itself.

Unfortunately Fred and I did not have as many recent chances to enjoy their company as we would have liked. As undergraduates Eric and Fred became fast friends, an association based upon so close a similarity of attitudes, habits, and interests that I sometimes imagined them as one person unaccountably parcelled out into two individuals. Of course there were always distinguishing field marks--Eric read Greek, Fred played the piano; Eric tucked his shirt in, Fred didn't bother--and the maturation process and the divergent vicissitudes of their lives eventually drew them in somewhat different directions. For a number of years after graduation, however, our paths crossed constantly; in Princeton, in Oxford, in New York. After 1984, when Eric joined Mary in Berkeley, we saw one another only amidst the rush of Convention business, and tried to talk on the phone and exchange letters four or five times a year. Both Eric and Mary had extremely retentive memories, in their affections as well as their antipathies; their characteristically intense loyalty kept our sense of a special relationship alive. Still, the fact that our last long conversation should have mainly concerned Telluride office reorganization, and that so much of our recent interaction was restricted to the more banal details of Telluride trusteeship, is part of what I mourn now.

Introductory literature textbooks inform students that tragedy requires the involvement of the characters in their fates. Their lives and deaths must seem to have something inevitable about them, some obscure connection with their particular hopes and weaknesses. If someone is hit by a truck, the textbook says, that's sad, but it's not the material of literary tragedy. Literature wants to make sense of the world, to provide people with an intelligible narrative or at least something they can get their minds around, and pointless death is not one of those things. Perhaps Mary herself, who was deeply religious, would have found a way in her Christian faith of accounting for the heartbreaking fragility of two people so brilliant, so promising, so highly individual. For a skeptic like me, however, the consolations of religion seem in this instance wholly implausible, even when one needs them most. "Why did it have to be them?" Rhoda Rabkin asked, speaking I think for all of us who knew and loved Eric and Mary. "Why did it have to be now?"

Mary is survived by her father, Harvey Mansfield Jr., and two brothers, William and Edward, the latter of whom attended the 1973 TASP. Her late grandfather, Harvey Mansfield Sr., was a charter member of Telluride Association. Eric is survived by his parents, Emile and Harold Wefald, a brother Franklin, and two sisters, Verna and Susan.

*Katharine Eisaman Maus
Telluride Association President*

Kurt Swengel, SP81 DS83, died suddenly on August 7, 1989. Swengel attended the 1981 Deep Springs TASP and then went on to attend Deep Springs College for one year. Swengel received his B.A. from the University of Maine and was enrolled in the M.B.A. program at the University of Michigan at the time of his death.

Lincoln College Exchange Fellowship for 1990-1992

All current or former Cornell Branchmembers who are also T.A. members, and who possess or will possess a bachelor's degree from Cornell University by June 1990, are eligible for this two-year, fees and stipend scholarship to Lincoln College, Oxford, beginning October 1990. Those interested should request an application from Administrative Director Rachel Dickinson as soon as possible; applications will be due in mid December 1989. For further information on study in Oxford, write the current Lincoln Scholar, Philip Kaplan, Lincoln College, Oxford, OX1 3DR, England or contact the Telluride Association office.

Report of the Program and Operations Committee

"...We propose that the TA President charge the Telluride Development Council with a revised set of responsibilities compared to previous TDCs."

"Possible new programs and program revisions might include a broadening of the opportunities provided under the Withrow Memorial Scholarships. First, we might enable students to pursue public service internships in existing, non-profit public service organizations. Currently, the scholarships fund independent research and service projects. Service and educational preparation for future service might well be provided by a practical internship in, for example, a battered women's shelter, adult literacy program, handicapped job training program, etc. The list is endless. A Withrow Scholarship might provide a stipend which could make a student's participation possible. Second, we might explore the possibility of, and Cornell's reaction to, removing the restriction on summer tenure of a Withrow Scholarship and allow a student to take off a school semester to pursue an internship or independent project. Third, TDC might explore the attractiveness of opening the Withrow Scholarship competition to all Cornell students, or even all undergraduate students in the United States. This is surely consistent with Telluride's goals, would build goodwill toward Telluride, and raise our profile on the philanthropic scene. Fourth, the new TAP program may profitably be broadened to serve as a recruitment or fundraising vehicle. Specifically, the interest growing among former TASPers currently at Princeton in pursuing a Telluride project may help the TAP evolve, or at least clarify its relationship to existing Telluride programs. Further thinking on the part of TDC should elucidate the feasibility and attractiveness of these and other ideas."

Report of the TASP Board of Directors

"In addition to handling some complications in the running of the 1988 TASP and the planning for the 1989 TASP, this year's TASP Board has been occupied primarily with renegotiating the coeducational TASP at Deep Springs and...with investigating the possibilities for a TASP at St. John's College in Maryland."

"...In light of some of the problems that emerged during last summer's [1988] TASP, this year's TASP Board reconsidered our procedures for orienting faculty members and our instructions to factota about the extent of their responsibility for the program. We have rewritten both the faculty and factotum manuals to reflect our slightly changed vision. This vision is, so far as I know, not very different from the stances that past TASP Boards have taken on both these issues, but it bears being repeated in a public forum."

"...the Board would like to thank a few more people who have been helpful this year. One is Eric Lerner, who has usefully reminded us of the need to think about the

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long term prospects and the structural tensions of TASPers rather than merely to meet immediate contingencies as they arise. Eric has also worked to change the way we think about our budgeting, providing us with a comparison of costs-per-student-per-program and other pieces of information that can help make our negotiating and our budgeting less arbitrary. Another is Nan Stalnaker, who has happily filled in gaps in the institutional memory during telephone consultations. President Buzz Anderson of Deep Springs and Bob Clark, the head of the Deep Springs TASP Committee, both helped to make our negotiations last fall amicable and productive, as did Becky Pinnick. And Henry Higuera and Jeff Seidman have both provided legwork at St. John's and diplomatic channels to the St. John's Administration this spring."

Report of the Office Review Committee

"Since last Convention, a number of issues have arisen concerning the administrative management of the Association and our office, as well as about the role and responsibilities of the Administrative Director. To address the questions that required an immediate response, and to prepare recommendations about others for this Convention, the President appointed the Office Review Committee...ORC met in Ithaca on February 3-6, 1989."

"As you know, the Committee talked at some length that weekend with Eric Lerner about whether or not the position he held as Administrative Director was in fact the one he thought he had been hired for, and the one he wished to continue to hold. We mutually concluded that it was not, and that the process of finding a successor to Eric should begin immediately. Eric will be leaving the office at the end of this month [June], but the Committee wishes to express appreciation for Eric's help in defining a number of important issues and suggesting ways in which we could manage our administrative affairs more efficiently and productively..."

"In our zeal both for self-government and for economies in the cost of running the office, we must bear in mind that the AD is or could be the most important source of continuity in our organization, someone who by virtue of his or her familiarity with our individual histories and collective efforts can serve our long-time goals in important and unique ways. We should be careful not to so burden our ADs with routine office work that they have little or no time to learn about the people and programs that make our enterprise interesting, or to offer us the advice and criticism we need to make our enterprise successful. As Telluriders we have been fond of telling ourselves that efficiency is not the driving value in the educational process. We should remember that when we think about how our office should be organized and led."

Report of the Human Capital and Personnel Committee

The following excerpts refer to three topics covered by the Human Capital and Personnel Committee; establishment of a Personnel Committee, defining the role of the Recruitment Committee, and proposed changes to TARP.

"Your Committee advises that the Association take the following steps to ensure stable and cordial relations with its paid employees. We recommend that the President name a Personnel Committee which should include at least three members, presumably a TA member who served on the Administrative Director Search Committee, a TA member resident in the Ithaca area, and a TA member resident in the House."

"We [are]...focusing on four specific tasks for a recruitment committee:

(1) Write and distribute recruitment letters to TASPers and their parents, as well as compile reliable statistics on the honors, awards, and distinguished accomplishments of House and TA alumni. Oversee the publication of the TA Brochure.

(2) Work with the Administrative Director to improve ties between Telluride and the Admissions office at Cornell, including attention toward coordinating some Cornell faculty involvement with our recruitment efforts, similar to what takes place at some other prestigious institutions.

(3) Endeavor to engage alumni of the House and the Association in our recruitment efforts.

(4) Revamp the TASP recruitment weekend to better address our goals in recruitment."

"...Without attempting to flush all the Augean stables, your Committee would like to clean out all the preferment sections. Necessarily, given the procedural and technical nature of TARP, our proposed changes are almost incomprehensible as written. However, their intent can be summarized...we bring together the various preferment-related sections scattered until now under TARP II.B (Preferment) and TARP II.D (Special Awards)...we reorganize the preferment section (which is still TARP II.B) into five labelled subsections in something approaching logical order: (1) APC, (2) SPC, (3) Convention membership and repreferment, (4) WPC and all sorts of repreferment, and (5) miscellaneous..."

All TASPers from 1984 through 1988 should have recently received application information regarding the 1989/90 Telluride Associates Projects.

News from Alumni and Friends

Kate Baldwin, SP77, CB78, TA81, and **Steve Heyman**, SP75, TA79, are now in Chicago, asking each other why they didn't have sense enough to stay in Colorado. Steve has taken a tenure-track job with Chicago-Kent College of Law, which is affiliated with the Illinois Institute of Technology. Kate Baldwin will be getting a Master's degree in Linguistics from the University of Colorado; she is beginning the University of Chicago's Ph.D. program in Psychology as a Century Fellow. They are house-sitting in Kenwood for a retired art professor, and they have lots of room for guests, so give them a call (312-285-7614) if you're in town.

John Blackton, CB66, and wife Maggy have returned to the States and are living near Washington, DC. John has taken a job with the Department of State where he will be the Deputy Assistant Secretary for Near East in the Asia/Near East complex.

Russell Donnelly, SP71, CB72, TA74, writes "have now passed the last exam of my life, becoming board-certified in orthopedics this past July. I can now relax while doing a very busy practice in Worcester, MA and helping my wife, Sheila Statlender, Ph.D., work at three part-time psychotherapy positions, including shrinking the kids at Harvard Law School, as we somehow also manage to raise our two munchkins, Zev and Maia. Any Tellurider who would like to rusticate for a year as a nanny is welcome to apply."

Mary Eberstadt, SP77, CB78, TA80, and husband Nicholas are pleased to announce the arrival of Frederick William Eberstadt, born July 3, 1989.

Carl Etnier, DS81, CB84, writes that he is now living in a cabin in the Ozarks and works for an environmental education organization called Meadowcreek Project. He recently returned from a two and a half week trip to the Soviet Union where he taught at a Soviet-American environmental camp for high school students.

Ward J. Fellows, DS31, CB34, TA34, received a Ph.D. from Union Theological Seminary in May of 1988 in Theology of Religions. His thesis topic was "The Dilemma of Universalism and Particularism in Four Christian Theological Views of the Relation of Christianity to Other Religions."

An article by **Francis Fukuyama**, SP69, CB70, TA71, in *The National Interest* has caused a flurry of activity in the country's leading periodicals from an article by George F. Will in *Newsweek*, to the editorial page of *The New York Times*. Fukuyama's thesis that the great ideological struggles are over with the triumph of Western liberalism leaving "centuries of boredom at the end of history" in its wake has understandably prompted comment.

Ward H. Goodenough, CB37, TA39, retired at the end of June 1989 after 40 years of teaching anthropology at the University of Pennsylvania. He is continuing his

research while on what he likes to think of as his "permanent sabbatical."

L.H. Park Honan, DS46, received mention in *The New York Times Book Review* on June 25, 1989 for his biography on Jane Austen.

Carol Jacobs, CB63, TA64, has a Guggenheim Fellowship this year to write on the concept of time. She will be spending the spring semester in France along with her husband Henry Sussman and daughters Tamara (12) and Nadia (8). Her new book *Uncontainable Romanticism* (on Shelley, Bronte, and Kleist) just appeared with Johns Hopkins University Press.

Brian A. Kennedy, SP60, CB61, TA63, and currently Telluride Associations Treasurer, sent the following in reference to the death notice of Michael Moravcsik in the last issue of the *Newsletter*. "No Telluride appreciation of the exemplary life of **Michael Moravcsik**, CB51, TA53, would be complete without reference to one of perhaps the two most famous couplets in the checkered history of Public Speaking Banquet oratory...Michael was a gentle affable giant whose sheer towering physical immensity was the stuff of Paul Bunyan legends. By hoary Association lore which, a decade or so later, reached many of us acquainted with Michael and some of his contemporaries, the Public Speaking Banquet audience was convulsed in affectionate applause by a poem (about him, not by him) culminating: 'More than a man, yet less than a tree;/What in the hell can Moravcsik be?'"

Yardena Mansoon, SP69, CB70, and husband Michael Phillips announce the birth of son David Elliot Phillips on April 27, 1989.

Sally Phillips, CB64, reports that in mid-August she started as Manager of the Employee Advisory Service (EAP) at Metropolitan Life Insurance Co. EAP serves the 40,000 active MetLife employees.

In the October 13, 1989 issue of *The Wall Street Journal* **Jeremy Rabkin's**, SP69, CB70, TA71, latest book, *Judicial Compulsions: How Public Law Distorts Public Policy*, received a very favorable review from Robert Bork.

Matthew Trail, SP81, CB82, TA84, writes "I spent seven weeks this summer testing the winds of perestroika in Moscow and Leningrad, and have returned to Berkeley to take up a two year Social Sciences Research Council fellowship and begin work on a dissertation on party politics in the Soviet Union. My affiliated program, the Berkeley-Stanford Program in Soviet Studies, has just published my article, 'The Function of Soviet Elections Revisited: The Case of Electoral Reform.'"

Hasso von Falkenhausen, CB57, TA58, writes that among other activities he is a member of the Cornell Council and a recently elected member of the Visiting Committee of the Division of Physical Sciences, University of Chicago. (continued on opposite page)

TASP Alumni News

Neil Arditi, SP82, began graduate work in English Literature at the University of Virginia this fall.

Daniel Bodansky, SP73, writes that after three and a half years at the State Department working on international human rights and environmental law issues he has taken a teaching job at the University of Washington Law School in Seattle.

Esther Dyson, SP67, recently visited the Soviet Union for three weeks which resulted in a cover story for *Forbes Magazine* for which she writes a regular column. Her newsletter, "Release 1.0," continues to explore the "connections between software and biological systems."

Einer Elhaug, SP78, clerked last year for Justice Brennan on the U.S. Supreme Court. He is now an Associate Professor of Law at the University of California at Berkeley School of Law.

Catherine Francis, SP80, has entered the Graduate Writing Seminars program in fiction at Johns Hopkins and will be studying with John Barth and Thomas Disch.

Joshua Fried, SP76, writes "recently received a commission from La Ma Ma Etc. to create a full-length premiere of new musical work, for which I invented a quirky new instrument--'The Musical Shoe Tree.' Reviews followed in *Ear* and *The Village Voice*."

Timothy Gould, SP64, has received a grant from NEH which will enable him to study the concepts of freedom and originality in 18th century philosophy and poetry. He has previously written on Kant, Wordsworth, Nietzsche, Freud, and Alfred Hitchcock. He currently teaches at Metropolitan State College in Denver. He is married and has a step-son.

Marina Hsieh, SP77, will be in Washington, DC for 1989/90 clerking for Justice John Paul Stevens and would love to hear from anyone passing through or residing in DC.

Irene Kacandes, SP75, is completing a Ph.D. program in Comparative Literature at Harvard and would love to hear from fellow Cremona TASPers.

Arthur R. Kroeber, SP79, writes from New Zealand where he is a reporter for the Auckland-based *National Business Review* and his wife Deborah Seligsohn is a political officer in the U.S. Embassy in Wellington. They would be most happy to play host to any Tellurider who "winds up down under." Their address is 2 Park St., Thorndon, Wellington 1.

Pegeen McGhan, SP86, will be spending the 1989/90 school year studying at the University of Munich.

Andrew Patner, SP76, published his first book last year, *I.F. Stone: A Portrait* (Pantheon Books). He writes "...can't remember why I waited so long to tell Telluriders,

especially now that the book is hard to find. Am now a reporter in the Chicago bureau of *The Wall Street Journal* and, God willing, will graduate someday from the University of Chicago Law School."

Susan Lee (Altschuler) Perlman, SP65, writes "am still on the faculty at U.C.L.A. (Department of Neurology, School of Medicine) but have added more children to my c.v. than publications in the last 10 years. We recently welcomed our eighth (fifth boy) into our lively family."

Patricia Pollio, SP80, recently graduated from Cornell Medical School and began a residency in Ob/Gyn at New York Hospital in Manhattan. She got married in June to Kirk Roberts, a classmate, who is currently training in Internal Medicine at Columbia-Presbyterian Hospital.

Sanjay Reddy, SP86, spent the summer conducting research in India on the political economy of basic needs schemes in south India. He was supported by grants from the Ford Foundation and the Harvard Institute for International Development.

K. Wayne Thomas, SP87, has taken a leave from Williams College in order to attend Deep Springs College.

Mary Vaccaro, SP81, is writing her dissertation at Columbia University on 16th century Emilian painting and Parmigianino's sojourn in Rome under the papacy of Clement VII. She also reports that while waiting for a plane at JFK airport, she encountered Guiseppa Mazzotta and his family. (Professor Mazzotta taught her TASP.) Small world.

William Vollman's, DS77, CB79, latest novel was reviewed in *The New York Times Book Review* on August 14, 1989.

David (Bert) Westbrook, SP82, graduated from Emory University and spent the last year as a Research Associate at Emory Law School contributing to Vol. II of Harold Berman's history of Western legal tradition, *Law and Revolution*. He also worked on the Atlanta Municipal Court Project which is taking the first scholarly, systematic look at the busiest court in Atlanta. He is currently attending Harvard Law School where he would like to study International Environmental Law.

News from Alumni and Friends continued

Tyrone Wilson, CBG85, is now shooting a film and contemplating a move to Los Angeles.

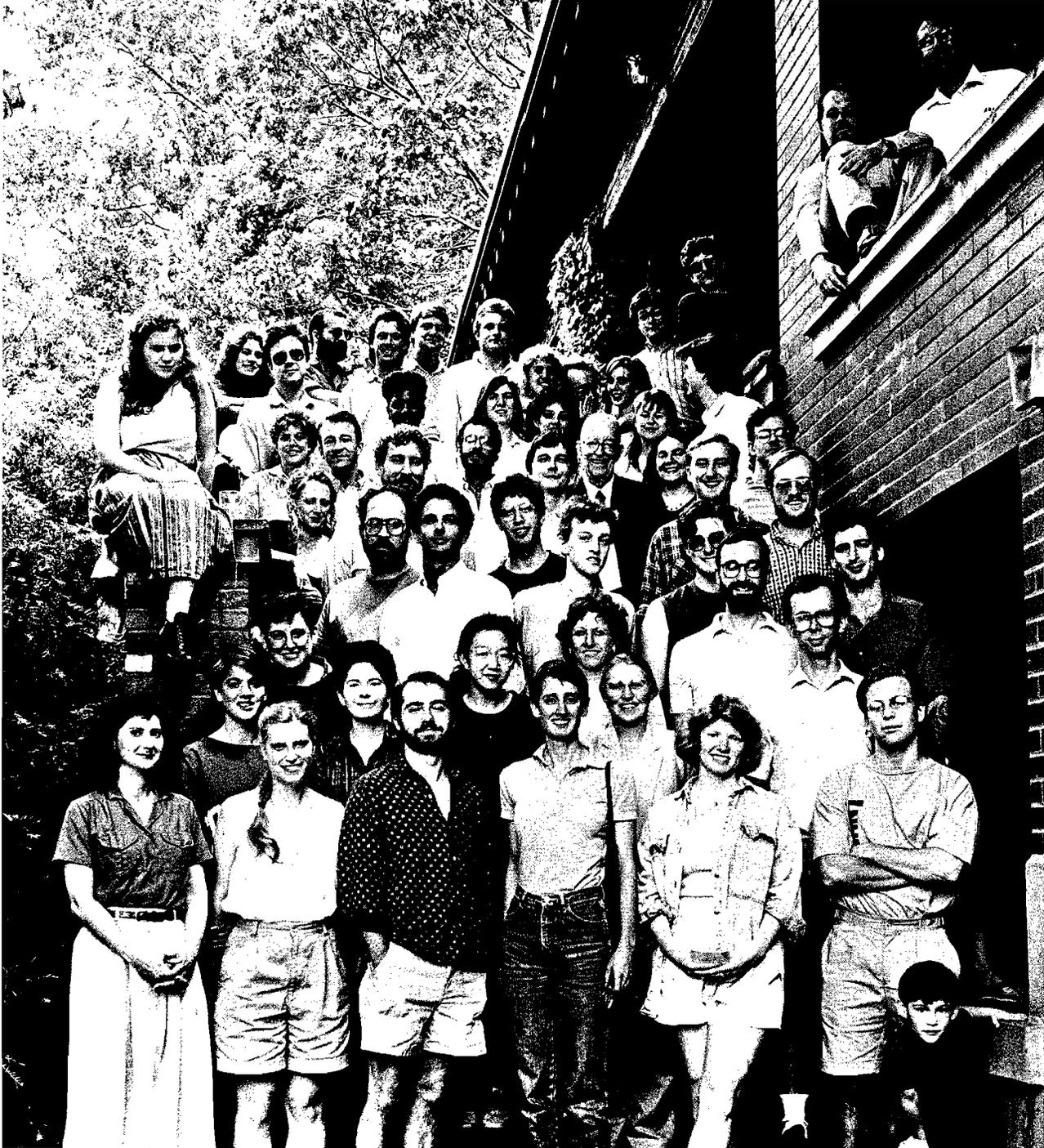
Bradford Yaggy, DS22, TA27, and his wife Kitty are now residents of the Thornwald Home in Carlisle, PA.

Telluride Association

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1989 CONVENTION -- Row 1: Rabkin, R., Michals, Hawks, Maus, K., Shannon, Millette, Rabkin, A.; Row 2: Pinnick, Glazener, Chiu, Mack, Greschick; Row 3: Black, Migiel, Muller, Sebok; Row 4: Levesque, Shae, Andrews, Dulitz, Pease; Row 4: Nestor, Rosenblum; Row 5: Aukerman, Cupples, Garten, Clark, Lopez, Foster, Anderson, Bianconi, Pazdernik, Maus, F.; Row 6: Goosby, Rosmarin, Farris, Morgan, Hall, N.; Row 7: Dickinson, Unknown, Sharifi, Pulliam, McDermott, Jones, Parody, Wulff, Timm, Baum, Gilson, Ycas, Pezick.