

# TELLURIDE NEWSLETTER

VOLUME XLI

NO. 5 ITHACA, N. Y.

JUNE 1955

## C. N. WHITMAN APPOINTED DEAN OF DEEP SPRINGS

### TA EXEMPTED FROM DEFERRED RUSHING

CORNELL BRANCH OF TELLURIDE ASSOCIATION HAS BEEN EXEMPTED FROM THE DEFERRED RUSHING RULES ADOPTED LAST JUNE BY THE UNIVERSITY TRUSTEES BY THE FACULTY COMMITTEE ON STUDENT ACTIVITIES.

WITH NINE OTHER INDEPENDENT LIVING UNITS CORNELL BRANCH WAS ASKED BY THE ACTIVITIES COMMITTEE TO SUBMIT A PETITION THAT WOULD ENABLE THE FACULTY GROUP TO CLARIFY THEIR STATUS UNDER THE NEW REGULATIONS. THE BRANCH'S PETITION WAS APPROVED BY THE ACTIVITIES COMMITTEE IN THEIR APRIL MEETING.

THE STATUS OF CORNELL BRANCH AND THE ADMISSIONS PROCEDURE OF THE ASSOCIATION THEREFORE NEED NOT BE ALTERED BY THE DEFERRED RUSHING RULES. THE COMMITTEE GRANTED THE BRANCH THE PRIVILEGE OF INTERVIEWING FRESHMAN CANDIDATES IN THE FALL, AND OF GRANTING THEM PREFERENCE IF CONVENTION HAS MADE PROVISIONS FOR THESE NEW MEN. THE ASSOCIATION WILL IN NO WAY BE RESTRICTED IN GRANTING PREFERENCE TO INCOMING FRESHMAN AT CONVENTION, AS HAS BEEN THE PROCEDURE IN THE PAST. AND THE BRANCH WILL BE ALLOWED TO CONTACT AND ADMIT FRESHMAN WHOM THE CONVENTION HAS RECOMMENDED TO THE BRANCH.

THE FACULTY COMMITTEE'S CLARIFICATION OF THE POSITION OF THE BRANCH AND THE ASSOCIATION WILL ENABLE THEM TO CONTINUE WITH THEIR RECRUITMENT PROCEDURES WITHOUT HINDERANCE OR UNFORTUNATE DELAYS.

CARROLL N. WHITMAN WAS ELECTED DEAN OF DEEP SPRINGS AT THE MAY MEETING OF THE TRUSTEES. HE WILL BEGIN HIS WORK IN THE AUTUMN AS HEAD OF THE EDUCATIONAL ACTIVITIES OF THE INSTITUTION.

DEAN WHITMAN WAS ONE OF THE ORIGINAL TRUSTEES DESIGNATED BY MR. L. L. NUNN IN 1923 IN THE DEED OF TRUST TO PERPETUATE THE WORK BEGUN BY MR. NUNN AT DEEP SPRINGS. HE WAS A CONSTITUTIONAL MEMBER OF THE ASSOCIATION, AND WHEN HIS MEMBERSHIP WAS DECLARED VACANT AT THE 1929 CONVENTION, HE HAD BEEN ELECTED PRESIDENT AT THE 1916 AND 1917 CONVENTIONS AND HAD SERVED AS CUSTODIAN FOR SIX YEARS. HE WAS EDITOR-IN-CHIEF OF THE TELLURIDE BULLETIN WHICH BEGAN PUBLICATION IN DECEMBER, 1912, AND SUBSEQUENTLY WAS RENAMED TELLURIDE NEWS LETTER. HE WAS A STUDENT AT THE OLMSTEAD AND CORNELL BRANCHES, AND AT THE LATTER HE WAS FOR A YEAR THE BRANCH EXECUTIVE, AN OFFICER DESIGNATED BY THE CONVENTION WITH POWER OF VETO OVER BRANCH ACTIVITIES. ON THE CORNELL CAMPUS, DEAN WHITMAN WAS ACTIVE IN DEBATE AND ORATORICAL ORGANIZATIONS. HE RECEIVED HIS AB DEGREE FROM THE CORNELL COLLEGE OF ARTS AND SCIENCES IN 1914 AND WAS GRADUATED FROM THE CORNELL LAW SCHOOL IN 1916. HIS LAW OFFICES ARE IN ROCHESTER, NEW YORK, WHERE HE HAS BEEN ACTIVE IN CIVIC AFFAIRS AND IN THE NEW YORK STATE BAR ASSOCIATION.

### THE DEEP SPRINGS TRUSTEES

SIX MEMBERS OF THE BOARD OF TRUSTEES OF DEEP SPRINGS: LEFT TO RIGHT: C. N. WHITMAN, NEWLY APPOINTED DEAN; ROODHOUSE, DIRECTOR; WALDO; NOON, CHAIRMAN OF THE BOARD; BERSACH; AND MONROE.



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## ALMS FOR THE POOR

THE NEWSLETTER IS PRESENTLY \$17.42 IN THE RED. FORTY DOLLARS HAS BEEN RECENTLY RECEIVED WHICH CONSIDERABLY REDUCED OUR NET INDEBTEDNESS OF \$57.42, BUT CONSIDERABLY MORE IS NEEDED TO PAY FOR THIS ISSUE.

IT REQUIRES APPROXIMATELY \$75.00 TO GET AN ISSUE INTO THE MAILS.

## ISSUES FACING THE 1955 CONVENTION

THE ISSUES FACING THE 1955 CONVENTION OF TELLURIDE ASSOCIATION, OPENING ON JUNE 13TH IN ITHACA, ARE CONCERNED PRIMARILY WITH TWO CRITICAL QUESTIONS REGARDING ASSOCIATION ACTIVITY: (1) WHETHER THE ASSOCIATION IS CARRYING OUT EFFECTIVELY THE FUNCTIONS APPOINTED TO IT IN THE CONSTITUTION AND (2) HOW THE RECRUITMENT OF NEW MEN MAY BE STRENGTHENED AND EXTENDED. PARTICULAR TOPICS FOR CONSIDERATION INCLUDE THE OPERATION OF THE SUMMER PROGRAM, CASH PREFERMENT PROCEDURES, THE FINANCIAL TRAINING OF ASSOCIATION MEMBERS, RELATED AND JOINT ACTIVITIES WITH DEEP SPRINGS, AND SPECIAL PROBLEMS OF CORNELL BRANCH, SUCH AS THE GUEST ENTERTAINMENT PROGRAM AND THE REDECORATION OF THE HOUSE.

FOR SOME YEARS, CORNELL BRANCH HAS HAD LESS THAN ENOUGH RESIDENTS TO MAKE ADEQUATE USE OF THE FACILITIES OF THE HOUSE AND TO CARRY THE WORK RESPONSIBILITIES PLACED UPON HOUSE RESIDENTS. THIS SITUATION HAS BEEN COMPLICATED BY THE FACT THAT EACH YEAR THE NUMBER OF ASSOCIATION MEMBERS LIVING AT THE HOUSE HAS DECLINED. WITHIN THE NEAR FUTURE, ACTIVE AND JUDICIOUS RECRUITING MUST BRING THE NUMBER OF HOUSE RESIDENTS TO A SATISFACTORY LEVEL. THE CONVENTION WILL HAVE TO DETERMINE WHAT SPECIAL MEANS MAY ENHANCE OUR RECRUITMENT EFFORTS AND, IN PARTICULAR, TO DEFINE AND MAKE EFFECTIVE THE ROLE WHICH THE SUMMER PROGRAM AND ALSO DEEP SPRINGS CAN PLAY IN RECRUITMENT FOR CORNELL BRANCH.

A REVIVED PURPOSE AND PLAN COMMITTEE WILL PROPOSE TO THE CONVENTION A RE-EVALUATION OF TA OPERATIONS IN TERMS OF THE CONSTITUTION. THE CONVENTION MUST EXAMINE THE DEGREE OF SIGNIFICANT FINANCIAL TRAINING WHICH THE GENERAL MEMBERSHIP OF THE ASSOCIATION IS RECEIVING AND, IN PARTICULAR, HOW WELL THE YOUNGER MEMBERS OF THE ASSOCIATION ARE BEING PREPARED FOR POSSIBLE SERVICE ON THE BOARD OF CUSTODIANS. ANOTHER AREA IN WHICH THE CONSIDERATION OF THE ASSOCIATION'S FULFILLMENT OF ITS PURPOSE WILL HAVE A PRACTICAL BEARING IS THE GRANTING OF CASH PREFERMENT. THE PROBLEM HERE EMBRACES SUCH QUESTIONS AS THESE: WHAT IS THE FUNCTION OF TA CASH GRANTS? ARE THEY PRIMARILY A MEANS OF PROVIDING INDISPENSABLE HELP FOR STUDENTS WITHOUT FUNDS TO CARRY ON THEIR TRAINING OR SIMPLY A MEANS OF IMPROVING THE EDUCATIONAL OPPORTUNITIES OF QUALIFIED STUDENTS? SHOULD THE CHIEF CRITERION IN THE GRANTING OF CASH AWARDS BE NEED OR MERIT? AND HOW IS EITHER OF THESE CRITERIA TO BE DETERMINED?

ALTHOUGH THE SUMMER PROGRAM FUNCTIONS CHIEFLY AS AN INDEPENDENT EDUCATIONAL VENTURE OF THE ASSOCIATION, YET ITS WORK IS IDEALLY CONTINUED AND EXTENDED BY RESIDENCE AT CORNELL BRANCH AND MEMBERSHIP IN THE ASSOCIATION. CONSEQUENTLY, IT IS IMPORTANT THAT A GOOD SHARE OF THE TOP SUMMER PROGRAM STUDENTS LIVE AT THE BRANCH AND EVENTUALLY JOIN THE ASSOCIATION. WITHOUT SOME CONTROLLED MEANS OF RECRUITMENT, THE ASSOCIATION HAS NO ASSURANCE OF A REGULAR SUPPLY OF NEW MEMBERS. THE CONVENTION MUST CONSIDER WHETHER THE SUMMER PROGRAM IS THE BEST SORT OF PRIMARY BRANCH OPERATION IN WHICH THE ASSOCIATION CAN ENGAGE AT PRESENT. SHOULD PLANNING BE BEGUN NOW FOR ANOTHER SORT OF PRIMARY BRANCH? SHOULD THE ASSOCIATION'S PRIMARY BRANCH OPERATE OVER A FULL ACADEMIC YEAR RATHER THAN FOR SIX WEEKS; SHOULD IT INCORPORATE PRACTICAL WORK EXPERIENCE; SHOULD IT BE LOCATED AT SOME OTHER PLACE THAN ITHACA---THESE ARE SOME OF THE QUESTIONS OF POLICY INVOLVED IN THIS ISSUE.

AN IMPORTANT FEATURE OF THE CORNELL BRANCH PROGRAM WHICH WILL REQUIRE THE ATTENTION OF CONVENTION IS THE PROBLEM OF DWINDLING CONTACT WITH THE FACULTY, AND A VERY RESTRICTED COMMUNICATION WITH THOSE WITH WHOM THE BRANCH IS STILL IN CONTACT. THE DIFFICULTIES ARE PARTIALLY INHERITED, BUT ALTHOUGH THIS YEAR'S BRANCH CARRIED OUT A RATHER FULL, IF NOT ALWAYS COMPLETELY SUCCESSFUL FACULTY GUEST PROGRAM, MUCH STILL REMAINS TO BE DONE.

THE REDECORATION OF THE HOUSE HAS PRECEDED ACTIVELY DURING THE PAST YEAR, INCLUDING THE PAINTING OF MOST OF THE STUDENT ROOMS, LAYING OF NEW CARPETS, INSTALLATION OF NEW BATHROOM FACILITIES, AND THE PURCHASE OF NEW LAMPS AND DRAPES. THERE ARE VARIOUS PROJECTS REMAINING TO BE DONE, SUCH AS IMPROVEMENT OF THE DRIVEWAY, ROOF, AND GROUNDS, AS WELL AS INTERIOR REDECORATION AND THE PURCHASE OF NEW FURNITURE. THE CONVENTION WILL HAVE AN OPPORTUNITY TO ASSESS THE RENOVATIONS WHICH HAVE BEEN ACCOMPLISHED TO DATE AND THOSE WHICH YET REMAIN TO BE CARRIED OUT, AND TO DECIDE IF A PLAN TO COMPLETE THE WORK ALL IN ONE YEAR MIGHT NOT BE PREFERABLE TO THE PRESENT SYSTEM OF PIECEMEAL PROJECTS.

# THE CHANCELLOR'S 25TH ANNIVERSARY

## CHANCELLOR'S REPORT -- A COMPOSITE

IN THE PAST TWENTY-FIVE YEARS THE CHANCELLOR'S REPORTS HAVE BEEN A CONTINUOUS RECORD OF THE EFFORTS--BOTH ADMIRABLE AND OTHERWISE--OF THE ASSOCIATION, AND HIS COMMENTARY HAS BEEN MARKED BY A SALTY HUMOR AND AN UNPRETENTIOUS WISDOM. IN THE FOLLOWING SELECTIONS THE EDITORS HAVE ATTEMPTED TO CAPTURE SOME HIGHLIGHTS IN THIS COMPOSITE 'REPORT OF THE CHANCELLOR.'

FWY & WLW

## PURPOSE & PLAN

AFTER YEARS OF PRACTICAL EXPERIENCE, AND AFTER MONTHS OF INTENSIVE INVESTIGATION, STUDY, AND THOUGHT, MR. NUNN AND HIS ASSOCIATES HAMMERED OUT IN A TOUGH TWO WEEK CONVENTION A DOCUMENT THAT EXPRESSES AN IDEAL AND PURPOSE WITH A FLEXIBILITY THAT PERMITS YOUNG MEN OF DIVERSE TEMPERAMENT, PROFESSION, BACKGROUND, AND TALENT TO WORK IN HARMONIOUS DEDICATION TOWARD LIVES OF USEFULNESS. FOR ALL THEIR IDEAL PURPOSE, THOSE EARLY MEMBERS WERE PRACTICAL MEN OF ACTION WHO PLANNED AND BUILT THINGS THAT HAD TO WORK. THE GROUP THAT MET 39 YEARS AGO THIS MONTH HAD PIONEERED TOGETHER -- GENERALLY ON A FINANCIAL SHOESTRING--IN A VITAL NEW INDUSTRY IN STIMULATING COMPANIONSHIP WITH A GREAT MAN. THEY HAD A SPIRIT THAT WAS BASED ON THE DIGNITY OF HARD LABOR, A CONCEPT OF PERSONAL AND GROUP RESPONSIBILITY, AND AN IMPERIOUS DEMAND TO BE MEN AND TO ACT THE PART OF MEN WITH WORTHINESS AND INDEPENDENCE. THE DOCUMENT THEY LEFT US IS OF SUCH SOUND SENSE AND IS SUCH A SWEEPING STATEMENT OF OUR PERSONAL OBLIGATIONS TO GOD AND OUR FELLOWMEN THAT I DOUBT IF ANY OF US AFTER ALL THESE YEARS OF EXPERIMENTATION COULD MUCH IMPROVE ON LETTER OR SPIRIT. MR. NUNN GAVE US A NOBLE BASIC PURPOSE, BUT THAT PURPOSE MUST BE RESHAPED AND REDIRECTED, GENERATION BY GENERATION, TO MAKE IT THE EFFECTIVE SOCIAL TOOL HE ENVISIONED. THERE IS NOTHING STATIC ABOUT IT. IT IS OBVIOUS TO ALL OF US THAT ENLIGHTENED, TRAINED LEADERSHIP IS NEEDED DESPERATELY IN EVERY FIELD OF AMERICAN LIFE. (1950)

I SUGGEST A TEN-MINUTE RECESS TO GIVE EACH MEMBER AN OPPORTUNITY TO READ CAREFULLY THE BASIC DOCUMENT UNDER WHICH THE ASSOCIATION IS ADMINISTERED. (1933)



A handwritten signature in cursive script, appearing to read 'E. M. Johnson'.

SINCE WORDS THEMSELVES AND THEIR SKILLFUL USAGE HAVE LONG BEEN HIS FORTE. ACTIVE IN LITERARY CIRCLES WHILE A CORNELL STUDENT, HE WAS AN INSTRUCTOR IN ENGLISH AT CORNELL AND TAUGHT ENGLISH COMPOSITION, ENTOMOLOGY AND CLASSICS AT DEEP SPRINGS. AS A SCHOLAR OF THE ENGLISH LANGUAGE, HE WAS ABLE TO EXCITE DS DAIRYMEN TO AN APPRECIATION NOT ONLY OF WORD COLORS AND TONES, BUT ALSO OF THE GROWTH OF ENGLISH WORDS FROM ANGLO-SAXON, GREEK, AND LATIN ROOTS.

JOHNNY'S WONDERFULLY CANDID CHANCELLOR'S REPORTS TOUCH ON ALL TELLURIDE ACTIVITIES, CONTINUALLY REMINDING US OF OUR RESPONSIBILITIES AND AIMS AS TRUSTEES. THESE TWENTY-FOUR REPORTS HAVE BEEN ABSTRACTED FOR THE CHOICEST OF HIS MANY PITHY REMARKS; THE EXCERPTS ARE PRINTED ELSEWHERE IN THE NEWSLETTER. IT IS A GREAT LOSS TO THE WORLD OF LETTERS THAT THE SAME HAS NOT BEEN DONE FOR HIS PERSONAL CORRESPONDENCE. ALL OF US HAVE EXCHANGED AT LEAST ONE ROUND OF LETTERS WITH THE CHANCELLOR AND HAVE BEEN STRUCK BY THEIR VIGOR OF STYLE, THOROUGHNESS, AND RICHNESS OF METAPHOR--NOT ALTOGETHER COMMON IN BUSINESS CORRESPONDENCE. JUST AS REMARKABLE IS THE VOLUME OF THE PAPER WORK HE DOES. THE DOZEN OR SO FILING CABINETS IN JOHNNY'S OFFICE ARE PACKED, NOT WITH OLD PRELIMS AND LAB REPORTS AS OUR NEIGHBORING FRATERNITIES HAVE IMAGINED, BUT WITH EXCHANGES WITH ALUMNI OF AN EARLIER DAY, NEGOTIATIONS WITH VARIOUS UNIVERSITY OFFICES AND COMMITTEES, IN-

## E. M. JOHNSON -- AN APPRECIATION

CONVENTION MINUTES,  
1930:

"WHEREAS TELLURIDE ASSOCIATION REPOSES GREAT TRUST AND CONFIDENCE IN THE ABILITY OF ELMER JOHNSON TO DISCHARGE WITH DEVOTION AND ZEAL THE DUTIES OF CHANCELLOR, BE IT RESOLVED THAT THE POSITION OF CHANCELLOR OF TELLURIDE ASSOCIATION BE OFFERED TO MR. JOHNSON BY THIS CONVENTION..."

ON THE TWENTY-FIFTH ANNIVERSARY OF THIS EVENT IT IS NOT HIS DURABILITY THAT WE SALUTE, BUT RATHER THE QUALITIES OF DEVOTION AND ZEAL THAT THE COMMITTEE SO ACCURATELY PREDICTED WOULD CHARACTERIZE E. M. JOHNSON'S TENURE AS CHANCELLOR.

IT IS FORTUNATE THAT THE ARCHIVES YIELDED JUST THE RIGHT WORDS TO DESCRIBE JOHNNY'S CAREER WITH TELLURIDE ASSOCIATION,

# JOHNNY'S TWENTY-FIFTH ANNIVERSARY

COMPOSITE REPORT FROM PAGE 3

## TRUSTEESHIP

MR. NUNN WAS UNCONVENTIONAL AND DARING WHEN HE PLACED IN OUR HANDS THE PERSONAL AND GROUP RESPONSIBILITY FOR THE ADMINISTRATION OF OUR ENDOWMENT, YET HIS CONSTANT PRACTICE ILLUSTRATES HIS PROFOUND CONVICTION THAT A HEAVY RESPONSIBILITY DEVELOPS IN INDIVIDUALS A MATURE SENSE OF RESPONSIBILITY. THE EARLY RECORDS OF OUR ASSOCIATION ABOUND IN INSTANCES WHERE MR. NUNN THREW THE HEAVIEST OF RESPONSIBILITIES UPON MEN IN THEIR LATE TEENS AND EARLY TWENTIES. THESE RESPONSIBILITIES RANGED FROM BACKBREAKING LABOR TO WORK WHICH REQUIRED INTELLIGENCE, TACT, AND JUDGMENT, BUT ALL DEMANDED FIDELITY, A COMPLETE SUBORDINATION OF SELF-INTEREST TO HIGHER GROUP-INTEREST, AND AN EXPENDITURE OF TIME AND EFFORT DISASSOCIATED FROM THE LIMITATIONS OF A WAGE-AND-HOUR LAW. BUILDINGS WERE ERECTED, DAMS AND FLUMES CONSTRUCTED, SALES CAMPAIGNS PLANNED AND EXECUTED, ALL DONE IN ACCORDANCE WITH PRACTICAL AND EXACTING COMMERCIAL DEMANDS, BUT MR. NUNN WAS FIERCELY DISSATISFIED IF MORE WERE NOT ACHIEVED. HE EXPECTED GROWTH IN POISE AND SELF-RELIANCE, IN SELF DISCIPLINE AND LEADERSHIP, IN SYMPATHY AND UNDERSTANDING COMBINED WITH A SENSE OF SOCIAL RESPONSIBILITY. (1940)

OUTSIDE A RESPECTABLE HATFUL OF 48¢ DOLLARS IN THE TRUST FUND, THE CHIEF STOCK IN TRADE OF THE ASSOCIATION IS WHAT OUR LAWYERS REFER TO AS OUR INCORPOREAL HEREDITAMENTS. AND THIS STOCK FACES A BULLISH MARKET, THE HEAVIEST DEMAND OF THE CENTURY. CHARACTER, ENLIGHTENED INTELLIGENCE, HIGH PROFESSIONAL TRAINING, DEVOTION TO PRINCIPLE, AND A PASSIONATE DEDICATION TO UNSELFISH USEFULNESS ARE IN NECESSITOUS DEMAND, AND IT IS BOTH YOUR PRIVILEGE AND OBLIGATION TO TAKE ADVANTAGE OF YOUR EVERY TALENT. THIS CAN BE DONE BY YOU INDIVIDUALLY WITHIN THE FRAMEWORK OF THE ASSOCIATION. IT IS A STIRRING TASK. (1954)

## EDUCATION

THE BROAD EDUCATIONAL EXPERIENCE OF WHICH I SPEAK IS A PROCESS, SLOW AND CONTINUOUS. IT IS NOT ACHIEVED IN HASTE, I SUSPECT, EVEN BY THE MOST ZEALOUS OF READING AND HIGH-PRESSURED ENTERTAINMENT AND CONSCIENTIOUS ATTENTION TO PUBLIC SPEAKING. IT IS A CONDITION OF SOUL, A CULTIVATED AND PURPOSIVE ATTITUDE TOWARD LIFE. (1934)

MANKIND HAS ACHIEVED MAGNIFICENT RESULTS IN HIS BATTLE WITH NATURAL SURROUNDINGS AND HIS PHYSICAL ENVIRONMENT, AND I NEED NOT TELL YOU OF HIS FEARFUL LAG IN THE SOLUTION OF HIS SOCIAL PROBLEMS THAT DEAL WITH PEACE, JUSTICE, FREEDOM WITH RESPONSIBILITY, AND THE DIGNITY OF THE INDIVIDUAL. THE SOLUTION OF THESE GRAVE SOCIAL PROBLEMS IS BASED ON EDUCATION, INTELLIGENT AND TRAINED LEADERS, AND THIS FALLS INTO THE AREA OF THE PURPOSE AND IDEAL OF MR. NUNN'S TWO INSTITUTIONS AND OUR CONNECTION WITH THEM. (1952)

## LEADERSHIP

MANKIND IS ON THE MARCH, AND WE DESPERATELY NEED INTELLIGENT, SELFLESS, AND EXPERIENCED LEADERSHIP. I THINK ALL AGREE THAT ONE OF THE PURPOSES OF OUR ASSOCIATION IS THE DEVELOPMENT

AN APPRECIATION FROM PAGE 3

QUIRIES ADDRESSED TO FOUNDATIONS AND EDUCATIONAL GROUPS, AND WITH CARBON COPIES OF CAREFULLY WRITTEN LETTERS OF ADVICE AND INSTRUCTION TO YOUNG MEN APPLYING FOR MEMBERSHIP OR PREFERENCE.

THE FACT THAT THERE IS SO MUCH CORRESPONDENCE INDICATES HOW SUCCESSFUL HE HAS BEEN IN TWENTY-FIVE YEARS OF DEVELOPING RAPPORT WITH OUTSTANDING HIGH SCHOOLS AND PREPARATORY SCHOOLS ACROSS THE COUNTRY. THIS CONTINUITY OF CONTACT AND THE KNOWLEDGE OF EACH SCHOOL'S VARIATIONS IN PERSONNEL AND STANDARDS HAVE BEEN INVALUABLE TO THE VARIOUS TELLURIDE COMMITTEES THAT PROCESS APPLICATIONS.

NATURALLY, THE COOPERATION OF THE PRINCIPALS AND HEADMASTERS FROM COAST TO COAST WHO KNOW THE DS-TA PROGRAM WAS NOT OBTAINED BY LETTERS ALONE. THE CHANCELLOR'S REGULAR INTERVIEWING TRIPS HAVE KEPT HIM ON THE ROAD FOR A FAIR FRACTION OF EACH YEAR; MOST OF US WERE INTERVIEWED BY JOHNNY IN OUR HIGH SCHOOLS AND FIRST LEARNED ABOUT THE NUNN ENTERPRISES FROM HIM.

HOWEVER, NOT UNTIL WE HAVE SEEN HIM IN HIS OFFICE AT CORNELL BRANCH DO WE COME TO REALIZE HOW MUCH HE DOES IN THE WAY OF FINANCIAL ARRANGEMENTS FOR THE HOUSE, AND IN DISCUSSION OF CURRENT ASSOCIATION AND HOUSE PROBLEMS WITH BRANCHMEN AND VISITING ASSOCIATES. AS ONE THINKS ABOUT THE AMOUNT OF DETAILED WORK NECESSARY TO MAINTAIN TELLURIDE ASSOCIATION, AND HOW MUCH OF THIS WORK IS DONE BY THE CHANCELLOR, OUR SENSE OF INDEBTEDNESS TO HIM INCREASES WITHOUT BOUND.

MORE DIFFICULT TO ASSESS AND WHAT IS IMPOSSIBLE TO REPLACE IS JOHNNY'S VAST EXPERIENCE WITH TELLURIDE ASSOCIATION, DEEP SPRINGS AND OTHER NUNN PROJECTS, HIS PERSONAL ACQUAINTANCE WITH ALL THE PEOPLE WHO HAVE BUILT AND MAINTAINED THEM, AND HIS PRACTICE OF THE IDEALS OF SERVICE, RESPONSIBILITY, AND LEADERSHIP THAT SHOULD INSPIRE US ALL.

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OF SUCH LEADERSHIP, AND WHERE CAN IT BE DEVELOPED BETTER THAN ON THE CAMPUS OF A GREAT UNIVERSITY? WE EXPECT INTELLECTUAL DISCIPLINE AND THE DEVELOPMENT OF PERSONALITY, THE STRENGTHENING OF CHARACTER AND THE INCREASE OF UNDERSTANDING FROM OUR YEARS AT COLLEGE, BUT IF WE CAN GIVE OURSELVES TRAINING IN PRACTICAL LEADERSHIP, IN ADDITION, WE OWE IT TO OURSELVES AND TO OUR FELLOW-STUDENTS TO BEGIN. (1937)

IF ANY SINGLE WORD COVERS THE WHOLE INTENT AND END OF OUR ASSOCIATION, IT IS 'LEADERSHIP,' THE SORT THAT ALWAYS IS INTELLIGENT AND ADHERES FIRMLY TO PRINCIPLES, REGARDLESS OF THE MAN'S SITUATION OR PROFESSION. LEADERSHIP IS A CULTIVATED, PRACTICED WAY OF LIFE BASED ON EXPERIENCE. THE CONVENTION CANNOT PROVIDE OUR MEMBERS WITH A PREFERENCE WHICH INCLUDES A DOZEN NATURAL-BORN FOLLOWERS FOR FIELD-TRAINING PURPOSES, BUT IT DOES THROW OUR MEMBERS INTO OPPORTUNITIES IN CORNELL BRANCH, AT CONVENTION, ON THE UNIVERSITY CAMPUS, IN A VARIED AND LIMITLESS LABORATORY FOR PRACTICAL RESEARCH IN LEADERSHIP. (1953)

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# AS CHANCELLOR OF TELLURIDE

CONTINUED FROM PAGE FOUR

LEADERSHIP IN A COMPLEX WORLD CAN TAKE MANY FORMS, AND OFTEN THE UNORTHODOX CAN MORE SHARPLY SMITE THE CONSCIENCE OF SOCIETY THAN CAN THE MORE CONVENTIONAL. HOWEVER, WHETHER ONE BE CYNICAL AND DISILLUSIONED, OR BEWILDERED AND FULL OF DESPAIR, OR HOTLY ANGERED, OR MERELY SCARED BY THE IMMEMORIAL IDIOCIES OF MANKIND, ONE MUST SURELY BE ABLE TO DISTINGUISH THE DIFFERENCE BETWEEN MORAL COURAGE AND PSYCHOLOGIC MALADJUSTMENT WHEN SEEKING TO LEAD MANKIND TO A NOBLER LEVEL OF LIFE; ONE MUST STRIVE FOR A FINE BALANCE BETWEEN COOL, INTELLIGENT APPRAISAL AND SYMPATHETIC UNDERSTANDING WHEN MAKING SUCH DECISIONS... (1949)

## SELF-SUPPORT

YOU ARE AS FAMILIAR AS I WITH THE STRESS WHICH OUR FOUNDER LAID UPON SELF-SUPPORT IN OUR EDUCATION. THE MAN WITH SELF-SUPPORT IN COMPETITION WITH THE WORLD HAS AN INITIATIVE, A SELF-RELIANCE, AN UNDERSTANDING, AND A REALISTIC GRASP OF LIFE WHICH SUPPLEMENTS AND REINFORCES AND MAKES POINTED HIS CLASSROOM WORK, AND OUR ASSOCIATION WOULD ERR IF IT IN ANY WAY MINIMIZED ITS SELF-SUPPORT REQUIREMENT. OUR ASSOCIATION ENDEAVORS TO PREPARE ENLIGHTENED LEADERSHIP FOR OUR SOCIETY, AND TO THIS END REAL WORK AND REAL RESPONSIBILITY HAVE AS MUCH EDUCATIONAL VALUE AS THE PURELY ACADEMIC. I THINK THAT A CANDIDATE'S RECORD OF SELF-SUPPORT SHOULD BE SCRUTINIZED AS CLOSELY AS HIS ESSAY ON DEMOCRACY AND HIS PREPARATORY SCHOLARSHIP. (1954)

## CANDIDATES

I CANNOT OVER-EMPHASIZE THE NECESSITY, WHEN WE CONSIDER CANDIDATES, OF HAVING IN MIND ALWAYS THE PURPOSE OF THE ASSOCIATION AND THE MAN'S QUALITIES AND CAPACITIES FOR CARRYING OUT THAT PURPOSE. WE SHOULD NOT LOOK FOR A TYPE; WE SHOULD WELCOME VARIETY, THE VARIETY OF BACKGROUND, OPINION, AND PROFESSIONAL INTEREST WHICH WILL SO ENRICH OUR ASSOCIATIONAL LIVES. A GREAT VARIETY OF MEN CAN ADOPT AS A LIFE PURPOSE A SINGLE IDEAL AND WORK IN HARMONY. (1935)

IN THE DISCUSSIONS OF THE ADMISSION OF MEN TO MEMBERSHIP IN THE ASSOCIATION, I AM OFTEN STRUCK BY THE TRIVIALITY AND SUPERFICIALITY OF MANY OF THE ARGUMENTS ADVANCED AGAINST OR IN SUPPORT OF A CANDIDATE. OFTEN THE MEMORY OF A CANDIDATE'S BEWILDERED AND INEPT FIRST YEAR AT DEEP SPRINGS IS HELD AGAINST HIS MEMBERSHIP LONG AFTER HE HAS OUTGROWN THE BASE FOR THE MEMORY; UNFORTUNATE SHORTCOMINGS IN PERSONALITY AND MANNER AND ATTITUDE, SO OFTEN MERELY EPHEMERAL IN THE DEVELOPMENT OF THE MAN, ARE MISTAKEN FOR FLAWS OF CHARACTER. (1938)

A HIGHLY GIFTED LAD OF 17 HAS AN EXPLOSIVE POTENTIAL FOR GROWTH AS A MEMBER OF THE ASSOCIATION, AND IT IS IMMATERIAL WHETHER AT A PRELIMINARY INTERVIEW HE CAN GIVE THE CORRECT ANSWERS TO THE 39 ARTICLES OF TELLURIDE ASSOCIATION AND DEEP SPRINGS ORTHODOXY. IF WE HAVE STEADINESS OF PURPOSE AND THE MOVING POWER OF OUR CONVICTIONS COMBINED WITH INTELLIGENCE, THE MOST OBDURATE CAN BE CONVINCED OF OUR RIGHTNESS. IT IS LITTLE TO OUR CREDIT THAT WE CHOOSE TO WORK ONLY WITH THOSE FAMILIAR WITH THE PATTERN OF THE RIGHT ANSWER. AN OCCASIONAL WRONG ANSWER OR DIFFERENT ANSWER DROPPED INTO OUR MIDST MIGHT INVITE US TO REEXAMINE AND EVALUATE OUR CHERISHED CONVICTIONS TO OUR OWN BENEFIT. (1946)

## DEEP SPRINGS

DEEP SPRINGS HAS JUST EXPERIENCED ANOTHER "RUCKUS," AS MR. P. N. NUNN APPROVINGLY CALLED THEM, IF ONE MAY JUDGE FROM THE VERBAL FRAGMENTS AND RUMORS TOSSED BY THE ANGRY WINDS OF A STORM UNREPORTED BY THE U.S. WEATHER BUREAU. ONE CAN ADDRESS THE SKIES WITH A PRAYERFUL "HOW LONG, O LORD, HOW LONG," AND DISAGREE WITH MR. P. N. THAT A "RUCKUS" IS AN INDICATION OF HEALTH AND ROBUST VITALITY; BUT DESPITE ITS TROUBLED CAREER, ITS SEVERAL HANDICAPS, DEEP SPRINGS IS AN OBJECT OF AFFECTION OF ALL OF US BECAUSE IT STILL BEARS PROMISE OF GREATNESS. (1953)

THE CONVENTION AT DEEP SPRINGS IS TO MOST OF US A JOYOUS HOME-COMING, A JOURNEY OF DEEP SENTIMENTAL IMPORT THAT WILL RENEW AND CONFIRM MANY OF THE MORAL AND SPIRITUAL VALUES WE HOLD VALID AS A GROUP JOINED IN A COMMON SPIRITUAL PURPOSE BY MR. NUNN. ONE CANNOT ESCAPE THE PHYSICAL TRANQUILITY OF THE SPOT NOR THE SPIRITUAL AND MORAL VALUES IMPLICIT HERE. (1954)

## WORLD WAR II

NO CONVENTION OF OUR ASSOCIATION HAS EVER MET AT SUCH A FATEFUL TIME. EVERY PURPOSE TO WHICH WE MEMBERS HAVE SUBSCRIBED, AND EVERY IDEAL TO WHICH WE MEMBERS ARE DEDICATED, IS THREATENED WITH DESTRUCTION. WORD BY WORD, EVERY PURPOSE AND IDEAL IN THE CONSTITUTION IS MENACED BY A MAD WORLD. WE CANNOT REMAIN IN DIFFERENT AND OCEANICALLY INSULATED; WE MUST PARTICIPATE ACTIVELY, GENEROUSLY, AND EVEN INTELLIGENTLY, TO THROW OUR PUNY WEIGHT WHERE IT WILL MOST EFFECTIVELY AID TO SALVAGE THE REMAINING DECENCIES OF INTERNATIONAL SOCIETY AND MORALITY. WE CANNOT REMAIN MEMBERS OF THIS ASSOCIATION AND BE INDIFFERENT TO OUR RESPONSIBILITIES. (1940)

... IMMEDIATE NECESSITIES OF WAR WILL CLAIM OUR ENTIRE EFFORT; ALMOST HALF THE TELLURIDE GROUP IS ALREADY UNDER ARMS, SCATTERED OVER FIVE CONTINENTS AND THE ISLANDS OF THE SEA, OR OTHERWISE ACTIVELY ENGAGED IN THE WAR PROGRAM; OTHERS DURING THE COMING MONTHS WILL JOIN THEM. DEATH WILL STRIKE NAMES FROM OUR MEMBERSHIP. BUT DURING ALL THE CHAOS OF WAR WE MUST REMEMBER THAT PEACE WILL COME, AND ITS COMING WILL DEMAND OF THE TELLURIDE GROUP LEADERSHIP WHICH IS INTELLIGENT AND PRACTICAL AND AT THE SAME TIME INTELLIGENT AND IDEALISTIC. THE SPECIALIZED TALENTS AND ABILITIES WE NOW THROW INTO WAR WILL LATER BE THROWN INTO PEACE, AND THAT PEACE WILL IN EVERY WAY BE AS RUTHLESSLY EXACTING AS WAR. CHAOS, REVOLUTIONARY CHANGE, DESPAIR, HATRED, AND ALL THE HORRORS THAT FOLLOW WAR WILL DEMAND THROUGHOUT OUR LIVES INTELLIGENT LEADERSHIP AND BROAD SYMPATHY. OF COURSE, WE SHALL BE JOINED IN THE PEACE BY ALL MEN OF GOOD WILL THROUGHOUT THE WORLD. (1942)

## ON HIMSELF

TELLURIDE ASSOCIATION WAS FIFTEEN MONTHS OLD WHEN I BEGAN WORK AND STUDY AT BOISE BRANCH. I HAVE KNOWN PERSONALLY EVERY ASSOCIATE FROM THE CONSTITUTIONAL MEMBERS TO THE CANDIDATES FOR MEMBERSHIP AT THIS CONVENTION. AT BRANCHES AND CONVENTIONS, AND THROUGH THE PERSONAL REACTIONS OF MY INDIVIDUAL ASSOCIATES, I HAVE HAD THE PRIVILEGE TO WATCH THE DETAIL OF THE GROWTH OF THE EXPERIMENT BEGUN BY MR. NUNN AND CARRIED ON BY YOU TODAY. (1950)

## PERSONALS

THE RECTOR AND FELLOWS OF LINCOLN COLLEGE HAVE SELECTED WM. O. SIMPSON AS THE LINCOLN COLLEGE-TELLURIDE EXCHANGE SCHOLAR TO RESIDE AT CORNELL BRANCH NEXT ACADEMIC YEAR. HE WILL RECEIVE HIS MEALS AND ROOM AT CORNELL BRANCH, AND THE PRESIDENT OF CORNELL UNIV. WILL WAIVE HIS TUITION IN THE GRADUATE SCHOOL. SIMPSON PLANS TO WORK FOR HIS MA IN HISTORY.

SIMPSON WENT TO A BRITISH PUBLIC SCHOOL CALLED BRYANSTON, WHICH SUMS UP ITS EDUCATIONAL PHILOSOPHY IN ITS MOTTO, "ET NOVA ET VETERA." FROM BRYANSTON HE WON A HISTORY SCHOLARSHIP TO OXFORD IN 1950, BUT SPENT TWO YEARS IN THE ARMY WHERE HE WAS COMMISSIONED IN THE ROYAL SIGNALS BEFORE TAKING UP HIS SCHOLARSHIP. HIS MAIN ACTIVITIES OUTSIDE WORK ARE MUSIC AND SPORTS. HE PLAYS A FLUTE IN THE MUSIC CLUB ORCHESTRA AND HAS PLAYED AT COLLEGE CONCERTS. SIMPSON IS FROM LEEDS, WHERE HIS FATHER IS A SOLICITOR.

SIMPSON'S AMERICAN COUNTERPART WILL BE NAMED BY THE CONVENTION IN JUNE, AND HE WILL RECEIVE HIS MEALS, ROOM, AND TUITION FROM LINCOLN COLLEGE. RODERICK ROBERTSON IS THE TELLURIDE SCHOLAR NOW ATTENDING LINCOLN COLLEGE ON THE EXCHANGE.

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CURTIS KARPLUS AND JOHN STONER AS A TEAM WON THE MOOT COURT AMES COMPETITION AT HARVARD LAW SCHOOL (\$300.00), WITH JUSTICE TOM CLARK PRESIDING AT THE FINALS. KARPLUS AND STONER WERE AT DS TOGETHER AND JOINED THE SAME LAW CLUB AT THE LAW SCHOOL IN 1953. KARPLUS PLANS TO SPEND THE NEXT TWO YEARS AS A LEGAL OFFICER IN THE MARINE CORPS, BUT STONER'S PLANS ARE NOT YET MADE. EDWARD HOENICKE HAS JUST BEEN ELECTED ASSOC. EDITOR OF THE MICHIGAN LAW REVIEW, AND ALVIN FRIEDMAN, HOME FROM THE WAR, HAS BEEN ELECTED TO THE BOARD OF EDITORS OF THE YALE LAW JOURNAL, AND HE WAS ALTERNATE IN THE YALE MOOT COURT FINALS. FRIEDMAN AND MISS MARY ANN KALLISON OF SAN ANTONIO, A SENIOR AT VASSAR, WERE MARRIED ON MARCH 27. WILLIAM HAYES ALLEN HAS BEEN ELECTED PRESIDENT (EDITOR) OF THE LAW

REVIEW OF THE STANFORD LAW SCHOOL, WHERE HE IS NO. 1 STUDENT IN THE SECOND-YEAR CLASS. ALLEN HAS BEEN ASKED BY THE DEAN TO DEVOTE HIS WHOLE SUMMER TO WORK ON THE REVIEW. JOHN LANKENAU WAS ON THE WINNING TEAM OF THE MOOT COURT OF THE CORNELL LAW SCHOOL, AND PAUL SZASZ HAS BEEN ELECTED ASSOC. EDITOR OF THE CORNELL LAW QUARTERLY, A NEW POSITION ON THAT PUBLICATION.

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JOHN C. DAMON HAS ACCEPTED A POSITION AS INSPECTOR OF POWER PLANTS IN KOREA AND EXPECTS TO BE THERE FOR TWO YEARS. THERE ARE THREE STEAM PLANTS TO BE BUILT FROM SEOUL TO PUSAN AND A HYDRO PLANT 10 MILES NORTH OF THE 38TH PARALLEL TO BE REHABILITATED. WITH HEADQUARTERS AT SEOUL, HIS ADDRESS IS U N C ECONOMIC COORDINATOR, APO 301, SAN FRANCISCO.

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MORTON WEINSTEIN, JUNE GRADUATE OF THE CORNELL MED. SCHOOL, HAS RECEIVED AN INTERNSHIP APPOINTMENT FROM THE UNIV. OF CALIF. HOSP. IN SAN FRANCISCO, BEGINNING JULY 1.

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HARVEY WELLMAN OF THE DEPT. OF STATE WAS A GRADUATE FROM THE NATO DEFENSE COLLEGE IN PARIS ON FEB. 4. THE 5-MONTH COURSE WAS TAKEN BY 53 MILITARY AND CIVILIAN OFFICIALS SELECTED BY THE MEMBER GOVERNMENTS OF THE NATO, WITH SPECIAL REGARD TO TEMPERAMENT, EDUCATION, PROFESSIONAL BACKGROUND AND EXPERIENCE, AND OTHER QUALITIES AND CAPACITIES THAT WOULD ENABLE THEM TO SERVE IN THE FUTURE IN HIGH NATO POSITIONS. WELLMAN WAS ASSIGNED TO THE AMERICAN EMBASSY IN PARIS AND BEGAN HIS DUTIES AS FIRST SECRETARY IN THE ECONOMIC SECTION ON FEB. 7.

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DR. ROBLEY WILLIAMS, VIROLOGIST AT THE UNIV. OF CALIF., WAS ELECTED TO THE NATIONAL ACADEMY OF SCIENCES IN LATE APRIL.

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