

# Telluride Newsletter

1974 August Volume 62, Number 1

## Inflation Dampens Convention

Under brilliantly sunny skies, which all delegates recalled as being typical Ithaca weather, the 1974 Telluride Association Convention of June 6-9 was called to order by Vice-President Clare Wolfowitz in the absence of Robert King, who was unable to attend due to impending parenthood. 33 members were present for the entire Convention, 9 attended part-time; there were 5 newly elected members and 20 friends and associates sat in on open sessions. Among the latter were Dr. Robert Aird, Norton Dodge, John Murray and Robert Sproull, newly named Chancellor of the University of Rochester.

Because of pressing professional commitments, Robert King felt it necessary to tender his resignation as President of the Association. Accepting his decision with regret, Convention opened the floor to nominations and judiciously elected Barry Weller President.

Several concerns became apparent in discussion, but the major problem plaguing Convention continues to be the anemic condition of the financial bloodstream. Today it seems all but incredible to read the opening words of President Galston's report of two years ago: "The 1972 Convention was the first in many years not to be overshadowed by fiscal difficulties." Sources of recruitment, preferment policies, the continued precariousness of TASPs and the changing nature of the House were other issues that kept the delegates working long hours and produced deep circles under eyes as well as comprehensive reports.

### AD HOC COMMITTEE ESTABLISHED

Because of some questioning of OAC's preferment decisions this spring, Convention established an *ad hoc* committee to review the relevant problems. This committee defined several areas where controversy tends to arise and attempted to provide guidelines for future preferment.

The Dean and faculty of DS find it difficult to understand why DS applicants, who have been recommended by them and the West Coast Interviewing Committee, are not preferentially considered for preferment. The DS administration argues that it has made a real effort to interest DS students in Cornell and to assure a steady flow of them to the Branch. This effort cannot be sustained unless there is a reasonable expectation that plausible DS candidates will receive preferment. OAC points out that when the WCIC is comprised of Associates unknown to them, and when the DS faculty makes its recommendations without a rank-order, evaluation of the evaluations is very difficult. It further feels that it has a heavy responsibility in that its actions can make a significant impact on the character of CBTA in advance of Convention's opportunity to consider the Branch as a whole. Consequently, it tends to be conservative, especially in doubtful cases.

Another issue raised was whether the Association is inclined to give significant weight to the kinds of virtues and abilities that DS traditionally develops, virtues which more frequently manifest themselves in practical action or decision-making than



*The New President and the Elder Statesmen*

in theoretical discussion. TA recognizes that leadership and the ability to act effectively take different forms and require different abilities in different contexts. CBTA and DS are different contexts. The two institutions are neither identical nor wholly dissimilar. There is an overlap of considerable but unspecifiable proportions. A certain zest for discussion and debate is an absolute necessity for successful residence in CBTA. The Branch can be a community only if its residents are willing to speak to each other regularly and publicly.

The committee felt that some of the emotional edge could be taken off this perennial issue if it is recognized, once and for all, that not all people of worth and ability are equally well suited to function effectively in all communities. The formal recognition of this fact, expressed, for instance, in TA's rejection of particular DS preferment candidates, is neither a moral judgment nor a gesture of contempt.

The committee recommended that a West Coast Interviewing Committee, consisting of at least two current Association members, none of whom shall be the President of Telluride Association, shall interview DS candidates, at DS whenever possible, and submit a written report to the committee in Ithaca. Whenever feasible, a member of the WCIC shall attend the meeting of the OAC at which the preferment of DS applicants is considered.

### Telluride Association Officers

President:	Barry L. Weller
Vice-President:	John F. Burleigh
Secretary:	David B. Marshall
Treasurer:	Charles J. Christenson
Custodians:	Martin S. Sitte, Chairman David F. Epstein Y. Francis Fukuyama Timothy S. Greening Henry H. Higuera James C. Johnston Joseph M. Schwartz Kathleen M. Sullivan Nathan S. Tarcov

# The Year of the Bear

THE FOLLOWING IS A MAJOR PORTION OF THE  
REPORT OF THE CUSTODIANS TO CONVENTION

by Ernest Isenstadt, Chairman

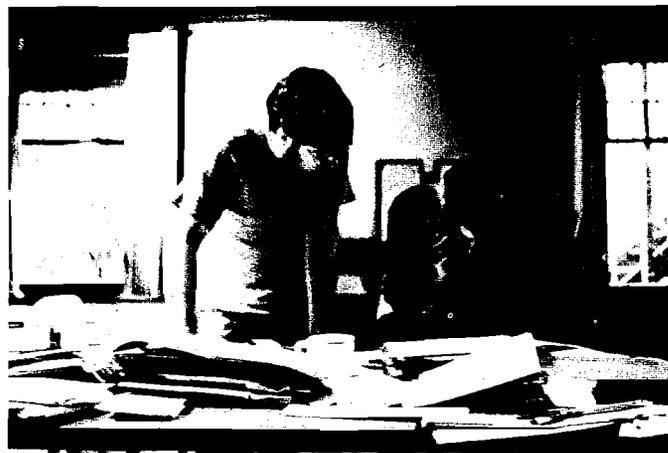
In this year of the Bear, Custodians met four times, dutifully searching for the right stocks to buy and sell, an enterprise likened by one writer to rearranging deck chairs on board the Titanic. No one can accuse us of jumping ship, or failing to keep pace with the market; indeed, after a faltering start, we overtook it as it raced downward.

Though it is not apparent from year to year comparisons, the portfolio actually weathered the initial Arab oil embargo market decline smartly, due to a heavy concentration of holdings in oil companies and railroads, two groups which set record highs while nearly all others collapsed. Thereafter, however, the market determined that it was unjust for the oil companies to do so well, and that railroads would always be railroads, and so these high fliers fell, too, shattering our hopes of outperforming the dart throwers.

One further market development worthy of note was the demise of the so-called first tier, a group of growth stocks which had managed to maintain scandalously high price-earnings ratios despite low market valuations of most other issues. No longer so, but the Board's temptation to delight in the comeuppance given to such stocks is tempered by the realization that the Association has been a major victim of the comeuppance given to one, IBM. Beset as well by a few problems peculiar to its monopolistic, if not monopolizing, self, this paradigm high quality growth stock has fallen sharply. Other horror stories, and they abound, are too painful to relate. The brightest spots in this year's portfolio were Roadway Express and Dow Chemical.

The Board continued the trend of recent years by increasing the number of "high quality companies" represented in the portfolio. While it did not pay rigorous attention to the question of overall portfolio balance, the Board did pursue particular large, top quality companies methodically. Underlying this approach generally has been the Board's desire to fill the portfolio with stocks of well-managed, growing companies, suitable for holding over the long term. It is quite clear that if such stocks exist, our portfolio now contains a larger number of them than it did a few years ago.

This is not, however, a year in which to wax enthusiastic over the virtues of common stocks. In darker moments, Board members considered, as alternatives, investing the trust money in silver, gold, treasury bills or a giant warehouse full of toilet paper. It is fair to say, however, that the Board has no unified view of what we can expect from here on. A majority probably suspect that our fortunes must eventually improve, and that no



*It Must Be Here Somewhere*

fundamental change in investment policy is warranted. Unless told to change, we will probably go on shuffling deck chairs for another year, hoping that the deck will start to rise.

The Board does recognize that its decision-making processes could stand improvement. One weakness relates to our excessive reliance on individual memories to relate our past dealings with portfolio holdings. Another problem, whose solution is less easily specified, is the Board's great difficulty in cutting its losses on stocks that go sour. Usually when a stock has lost half its value, we begin to recognize that the market may never come to share our original insights, and by the time our holding has further declined, we are usually ready to sell. The problem is in large measure one of investor psychology not peculiar to the Board. One suggestion has been that the Board should automatically liquidate its position in any stock that drops more than some specified percentage in value. The Board was unwilling to adopt this approach when raised at one meeting, but it is one which we acknowledge would have saved us a good deal of money this year.

In an effort to salvage something from the debacle, the Board began writing "calls" on portfolio securities. Roughly, a call is an option to buy a stock, and this option can be bought or sold just like the stock on which it is written. Sale of calls on seller-owned stock is generally viewed to be a conservative investment strategy, suitable for large institutions, who are willing to limit their potential profits in return for a certain, fixed sum. Sale of a call creates an obligation to provide the underlying stock anytime before the expiration date.

Those who delight in small pleasures will be pleased to know that we chose this year to transfer our stocks and bonds from a depository charging a fixed fee to one which charges based on the value of the assets held. The shift from Walker Bank was accomplished in December and January, and storage in New York should permit us to deliver a greater number of our securities to brokers by the date they are due than heretofore, although certain difficulties have still to be worked out.

## TASP PROCEDURES EMPHASIZED

As the TASPs are consistently a major source of new members for Telluride Association, their healthy condition continues to be of concern to Convention. This year's TASP Committee emphasized the fact that established administration procedures must be maintained. The Committee suggested that the factota be selected at the fall TASP Board meeting, perhaps rescheduled to late October, and that every effort be made to include the factota in the actual creation and organization of the particular TASP. The TASP Board should be prepared to take whatever time is necessary to make the proper

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## TELLURIDE NEWSLETTER

The Telluride Newsletter is published four times a year in Ithaca, New York.

Editors

Elizabeth Bolgiano

Katherine Eisaman

Stephen Fix

The editors welcome letters, comments, and suggestions from readers. Please address correspondence to Elizabeth Bolgiano, Telluride Association, 217 West Avenue, Ithaca, New York, 14850.

Photographs: pages 1, 2, 3, 4, 6, 12, Denis Clark; page 5, Robert Gatje; page 7, Dianne Pohlsander

## Rinehart-Telluride Professorship at Deep Springs

The Telluride Association voted to support Dr. Robert Aird's proposal that the Rinehart-Telluride Professorship at Deep Springs be established on a permanent basis. Although the resources that could be committed to this objective were limited by the Association's present tight financial condition, the general sentiment of the Convention was strongly in favor of this measure. It is hoped that this cooperative venture will be supported by the alumni and assurance was given that all clearly earmarked donations will be sent on to Deep Springs without modification of the agreed-upon contribution of Telluride Association. Although Dr. Aird has pledged of \$90,000 for the Rinehart-Telluride Chair, much more will be required to complete its endowment. A total of \$180,000 is needed and the accumulation of this amount will be spread over five years. Thus, there is ample time for contributions and these will be heartily welcomed by both Deep Springs and Telluride. The ADSTA has strongly favored this project and has voted funds in its support to the extent that the limited finances of the Alumni Association permits.



Presiding Chairman, C. Wolfowitz

### TEXTURE OF THE BRANCH

At the urging of last year's Convention, PCPC, OAC and RGC worked energetically at recruitment. The results have produced a totally different texture of the Branch. The Preference Committee reports that numerical parity between men and women is almost equal. There will be a rather small freshman group. Seven graduate students will be in residence. Consequently, the Branch, though diverse, will be top heavy with older members. The Branch will face a very considerable challenge in rendering its diversity productive rather than debilitating; in relaxing encrusted attitudes while, at the same time, preserving and imparting to new preferencees whatever may be distinctive about Telluride beliefs and practices. It will be an experiment, albeit uncontrolled. It is hoped it will be a rewarding experience as well as instructive to reflect upon at Convention next year.

### New Members

Russell Donnelly  
Marilyn Migiel  
Kathleen Sullivan

Jan Svejnar  
Jan Vleck

### Resignations

Allan Arkush  
Fred Baumann  
David Retondo

Laura Wolfowitz Sachs  
Kathleen O'Connell Suchon

## Report of the Corporation

From 187 contributors Telluride Corporation has received and distributed funds for the fiscal year 1973-74 in the following amounts, for the following purposes:

### Sources

Unearmarked Contributions .....	\$5,277.43
Earmarked Contributions	
TA Operations .....	4,682.43
DS Operations .....	3,389.99
Advances-in-Aid .....	1,620.00
Newsletter .....	10.00
E. M. Johnson Fund .....	50.00
Cornell TASP .....	70.41
Cornell Branch .....	1,025.00
Cremona TASP .....	1,550.00
Internship Program .....	5.00
Rinehart Memorial .....	1,125.00
Total Earmarked .....	\$13,527.83
Total Contributions <sup>1</sup> .....	\$18,805.26
Interest on Securities .....	\$1,140.00
Interest on Cash .....	571.05
Total Sources .....	<u>\$19,516.31</u>

### Distribution

TA:	
1/2 unearmarked contributions <sup>2</sup> .....	\$2,706.69
Earmarked for:	
TA Operations .....	4,682.43
Advances-in-Aid .....	1,620.00
Newsletter .....	10.00
E. M. Johnson Fund .....	50.00
Cornell TASP .....	70.41
Cremona TASP .....	1,550.00
Cornell Branch .....	1,025.00
Internship Program .....	5.00
Rinehart Memorial .....	125.00
Total TA .....	<u>\$11,844.53</u>
DS:	
1/2 unearmarked contributions .....	2,706.69
Earmarked for:	
DS Operations .....	3,389.99
Rinehart Memorial .....	1,000.00
Total DS .....	<u>\$7,096.68</u>
Expenses:	
N. Y. State Filing Fee .....	\$ 10.00
Printing and Mailing .....	565.10
Total Expenses .....	\$ 575.10
Total Distribution .....	<u>\$19,516.31</u>

<sup>1</sup>In addition, Albert Arent has given another \$1,000 State of Israel bond, to be held to maturity and the income distributed evenly between DS and TA.

<sup>2</sup>Net of Corporation expenses and income.

Respectfully submitted,  
Karel Ehlich, President

**THE YEAR OF THE BEAR**

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student selection and should seek the experienced counsel of the Executive Secretary in person. To be certain of attaining a wide geographical distribution, difference in the level of sophistication of students from urban and rural areas must be recognized.

In the past year, Clifford Orwin's efforts as chairman of the TASP Board have uncovered several possibilities for outside funding of TASPs. Most promising among these is the possibility of support for a Cornell political program during the Bicentennial Year. Such leads to future funding merit quick and energetic investigation, especially as Cornell support for TASPs continues to be renewed on a yearly basis only.



*Lighter Moments Do Occur*

**Preferment**

Preferment at Cornell Branch for the academic year 1974-75 was granted to the following:

- |                   |                   |
|-------------------|-------------------|
| David Balabon     | David Marshall    |
| Diane Carter      | Fred Maus         |
| Thomas Christina  | Marilyn Migiel    |
| Russell Donnelly  | Rhoda Pinn        |
| Katherine Eisaman | Beryl Schlossman  |
| Stephen Fix       | Jack Schrager     |
| Martin Goldray    | Joseph Schwartz   |
| Peter Halamek     | Kathleen Sullivan |
| Russell Hawkins   | Pepper Trail      |
| Pauli Jarvenpaa*  | Tom Windmuller    |

\*Fall only

**3 Telluride Women Win Cooper Award**

Lane Cooper, an outstanding professor and scholar, taught in the English Department at Cornell from 1902 until his retirement in 1943. Upon his death in 1959, his will established the Lane Cooper Fund, the income of which was "to provide scholarships for young students of superior character, attainments and promise . . . who aspire to become teachers, in higher institutions of learnings, of those subjects which are called the humanities . . ." This prestigious award is given annually to three or four students selected by faculty review.

This year's awards were granted to Marilyn Migiel, Laurie Mylroie, Kathleen Sullivan and William Owens. Mss. Migiel and Mylroie will be seniors in the Branch, Ms. Sullivan will be a junior. The *Newsletter*, with the Association, is proud to congratulate these TA members.

**'73 TASPers Return Survey**

Again this year the Ivy League colleges were the choice of the majority of 1973 TASPers returning the survey. The east coast seems to hold the greatest appeal as witnessed by the fact that only six TASPers will continue their education at institutions outside of the Atlantic Coast States. One of this group will attend the Hebrew University of Jerusalem. Three TASPers have chosen Cornell and all of them have been preferred at Cornell Branch.

- |                    |                                       |
|--------------------|---------------------------------------|
| April Bernard      | Radcliffe College                     |
| Susan Bianconi     | Cornell University                    |
| Peggy Brown        | Marquette University                  |
| Perry Dane         | Yale University                       |
| Jill Cohen         | SUNY at Albany                        |
| Harold Furchtgott  | Massachusetts Institute of Technology |
| Daniel Golden      | Harvard College                       |
| Kathryn Gould      | Yale University                       |
| Joseph Hoffmann    | Harvard College                       |
| Joanne Hochberg    | Radcliffe College                     |
| Karl Jensen        | Cornell University                    |
| Andrea Kavaler     | Cornell University                    |
| Ruth Keves         | Radcliffe College                     |
| Matthew Konigsberg | University of Virginia                |
| Susan Korrick      | Radcliffe College                     |
| Julie Kozaczka     | Massachusetts Institute of Technology |
| Rachel Kreier      | Hebrew University of Jerusalem        |
| John Kulesz        | U. S. Naval Academy                   |
| Shelda Maier       | St. Olaf College                      |
| Richard Mann       | Georgetown University                 |
| Fritz Mayer        | Harvard College                       |
| Kevin Moriarty     | Yale University                       |
| Julie Neisser      | Cornell University                    |
| Brent Nelsen       | Harvard College                       |
| Darlene Nowak      | Canisius College                      |
| Nicholas Olcott    | Yale University                       |
| David Pollack      | Haverford College                     |
| Laura Beth Sanders | Princeton University                  |
| Kevin Saunders     | University of Texas (at Austin)       |
| Robert Saunders    | Yale University                       |



*The Conspirators*

**ADDENDUM**

Clifford Orwin places a new acronym in the Telluride vernacular

**GRASP**

Grasping for Riches to Aid Summer Programs



*Deep Springs Trustees Cogitate at May Meeting*

## Alumnus Bruce Laverty Attends Deep Springs Trustees' Meeting

At the request of Erik Pell, ADSTA President, I attended the Spring Trustees meeting at Deep Springs, May 3-5, to represent the alumni organization.

Trustee Fred Laise's Extramural Committee addressed the matter of improved programming of communications with the alumni. A tentative program was developed to pre-schedule the publication dates of the "Deep Springs Newsletter," the Deep Springs Trustees Chairman's Letter and Dr. Robert Aird's report on fund raising. In this manner a more consistent communications link with the alumni will be implemented, thus minimizing overlaps and long silences in communications with the alumni.

The matter of Deep Springs student recruitment was discussed at length, for it is becoming increasingly difficult to obtain a satisfactory number of qualified candidates for admission to Deep Springs. There was discussion of the feasibility of arranging luncheon meetings with high school counselors in late autumn to establish counselor contacts at schools that could yield good applicants. Also the desirability was discussed of holding open houses, early in the year, where prospective applicants could meet with recent graduates of Deep Springs as well as older alumni and Trustees to discuss Deep Springs and thus be more stimulated to apply. This type of meeting would probably best be held prior to submittal of an application by prospective candidates. Such meetings might, for example, be held on Saturday mornings to fit better the work schedules of the alumni and the convenience of the applicants. Financial support from ADSTA funds may be requested to support a luncheon and/or open house in at least one region of the country.

Bob Gatje discussed the merit of making alumni available for interviews so prospective Deep Springs applicants could contact them informally to discuss Deep Springs. Based on comments of the student body, there seems to be positive benefit from such pre-application discussions of candidates with alumni.

Dr. Robert Aird gave a progress report on the development of the fund raising program for Deep Springs, and he was able to report good progress in the development of the program and the approaches to be made in the fund raising effort.

An item of particular interest discussed at the Trustees meeting was the desirability of an alumni seminar at Deep Springs similar in approach to the recent seminar held in Ithaca. There was agreement in concept that such programs could be

of value to both alumni and Deep Springs faculty and student body, and it was agreed that this matter would be discussed more definitely at the Autumn 1974 Trustees meeting.

A minor administrative matter handled was that regarding the date for requesting payment of ADSTA annual dues in such a manner as to assure there is no confusion among concurrent requests for dues and other TA/DS fund raising programs. The dues request will henceforth go out in December rather than in September per earlier practice.

The Trustees and administration of Deep Springs devoted a major effort to refinement and clarification of the operations accounting and budgeting activities. The objective was to implement effective budget preparation and expenditure controls to assure operation of Deep Springs on a business-like basis. There were wide-ranging discussions and testing of contemplated expenditures during 1974-75 and budgeting was on as frugal a base as was consistent with maintaining the satisfactory quality in the academic programs and ranch operations. Deep Springs finds costs up for food, feed, baling wire, gasoline, salaries, but finds gross revenues from ranch sales down somewhat as a result of declining beef prices. All income and expense problems were surfaced and discussed and diligent efforts made to achieve as nearly balanced a budget for 1974-75 as possible. Crucial to the success of this effort will continue to be alumni contributions.

Again, as at the preceding November 1974 Trustees meeting, there was emphasis on and much discussion of improving the quality of relationships between Deep Springs and both the Telluride Association Cornell Branch and the TA/DS alumni. The Trustees are making every effort to integrate and coordinate the Telluride Association and Deep Springs planning and operations so as to best achieve the overall objectives of the Nunn Enterprises.

*B. R. Laverty*

### In Memoriam

J. CURT FRANK, Hampton TASP70, September, 1972.  
MICHAEL BERND, Hampton TASP69, September, 1973.  
HAROLD WHITTEN SANDERS, June, 1974.  
LLOYD A. FALLERS, DS 44, July, 1974.

## ADSTA President Pell Reports to Convention

The Alumni of Deep Springs and Telluride are one year further toward the stability that comes with survival through infancy, and the organization is now undergoing the uncertainties of pre-adolescence. The inherent appeal of youth and novelty, which let to a peak membership of 193, has been replaced by demands for performance, leading to a consequent small drop in membership to 168. Some of this drop is perhaps attributable to confusion between simultaneous ADSTA and New Funds appeals, which has now been rectified through a change from the fiscal to the calendar year for ADSTA's enrollment period. The enrollment drop is nevertheless worrisome, and it is clear that ADSTA will need to build a role that is perceived by the Alumni as useful and worthwhile.

The major task of ADSTA has remained that of organizing alumni functions — particularly in the major urban areas — thereby freezing the Association and DS from this necessary role of communication and interaction with alumni. The New York, Washington, and San Francisco groups have maintained their usual vigor, and during the year Los Angeles has shown promise of joining in their success. Boston and Chicago continue to require more nurturing than the others. In the outlying areas, Rochester and Buffalo have formed active groups which have enjoyed several joint get-togethers; there is hope to pull Syracuse into this circle. As will be known by many attendees to this Convention, these local alumni gatherings serve not only to make each member feel closer to the parent TA and DS organizations, but they serve as conduits of information and communication between Alumni and these organizations. They also serve as ready-made task groups to handle yearly interview tasks — the larger groups, in fact, have sizable autonomy in candidate selection.

This spring, ADSTA repeated the preceding year's successful ADSTA Ithaca Weekend, with four alumni speakers, who addressed themselves to the House-chosen topic of "The Biology of Mental Illness." The event, which also included a Friday evening of Deep Springs films and slides and a Saturday evening banquet, was well attended, both by Alumni and by House residents. The formula which has evolved for this Weekend seems to be working well, and thought is being given to the possibility of trying something similar on the West Coast.

Finances are healthy, and ADSTA consequently found it both possible and desirable to contribute \$1,000 toward the George Rinehart Memorial Professorship for Deep Springs. Other, similar possibilities for use of ADSTA funds to extend Alumni effectiveness are under discussion.

The end of the year has seen the departure of R. F. Gatje, ADSTA's founding organizer and first President, who will take on new responsibilities as a Trustee of Deep Springs. ADSTA owes its existence and its success to Bob's wise and dedicated leadership. Deep Springs will be the gainer and we the losers — a trade with which there can be little complaint for an Alumni organization dedicated to serving the parent groups.

The end of Convention will see also the departure of Louise Hertz, who has been invaluable to ADSTA in the many capacities of a kind of Executive Secretary, including Newsletter columnist and organizer of the Ithaca Weekend. With her go our sincere thanks and gratitude and best wishes for a memorable year abroad.

The new year seems already full of challenges — to involve more alumni, to find more and better ways to serve both Alumni and our institutions, to repeat successes such as the Ithaca Weekend and perhaps extend them, and through all of these to ignite an active interest on the part of our Alumni in the affairs of TA and DS.

*ADSTA President—Erik M. Pell*

## Going, Going, Gone

*by Marilyn Migiel, TA '74*

Graduation, ignored as it was by the nine Telluride seniors —two of them gone by Christmas—still provides a convenient focus for a Newsletter check-up on activity, or lack thereof. Seven of them will be in graduate school; two will not. Francis Fukuyama and Ruth Seligson, who finished their undergraduate careers at the close of the fall term, spent the spring term in Paris and Cambridge (Mass.), respectively. Mr. Fukuyama will be a grad student in Yale Comp Lit and Ms. Seligson will be in Harvard Law School. Jan Svejnar and Yarden Mansoor, both economics majors, have drifted to Princeton and Yale, respectively. Jeremy Rabkin will be studying, respectfully, at the University of Chicago. Jeff Boyd will be at the University of Virginia in English Lit. Our two House presidents of 1973-74, Denis Clark and Henry Higuera, who were appointed as Headwaiter and now share the 1974 TASP kitchen responsibilities, hopefully will emerge from the depths of the kitchen sooner or later. Mr. Higuera, at present playing golf and writing a Classics thesis, will be a grad student in philosophy at the University of Toronto next year. Mr. Clark is yet unsure of his plans. Paul Patterson will be working for a business firm next year; he majored in mathematics while at Cornell.

Nor should we stop here, before we mention Jan Vleck, who will be a first year grad student at UCLA in biology and Carol Williams, a one year resident of the Branch, who will be at Harvard Law School in the fall.



CORNELL TASP

HERREN DOKTOREN PROFESSOREN, ABOVE

STUDENTEN, BELOW



# Great Expectations at Cremona TASP

by Kathy Sullivan and Jan Svejnar



An impressive liveliness governed the start of the Cremona TASP. Cremona greeted its incoming populace opening Sunday with a selectively malfunctioning telephone and an entirely nonfunctioning water pump. Material failures, however, did not seem to bother the invading TASPers, some of whom were impressed by the Nation's Capital to the point of missing their bus to Stradivari's reserve.



Nonbashful and dynamic class participation on the first day of the seminar boosted the factota's initial optimism about the students' potentials and performance. If it can survive the typical and time-honored TASP urge to enjoy new freedoms with late nights, such early excitement bodes well for the rest of the program. On several particularly intensive occasions, while discussing a provocative issue, the class became a roaring crowd, leaving the factota agog and forcing Prof. Carlos Stern, who teaches environmental economics at the University of Connecticut, to use his booming voice at full capacity to prevent anarchy.

There is no lack of sociability among this year's TASPers. With Olympic calibre factotummal initiative and international rules, the essential releases of volleyball, swimming and softball break up each hard working day, as does *ad hoc* singing and guitar playing. The opening week naturally invited lengthy time spent at rough introductions, cautious jokes and some intellectual oneupsmanship, all of which has blended quickly into a comfortable, warm community.



The TASPers' happy existence did not occur out of the blue. The factota filled an isolated, pre-deluge week with manual and intellectual labors; cataloguing library books, testing the swimming pool and liquidating the Grande Reserve de Cremona, a white chateau wine, which might have interfered with the traditionally semi-monastic character of the program.

Overall, this year's Cremona TASP is one of great expectations. Prof. Stern's skillful and demanding conduct of the class, the invaluable hospitality of Dr. Norton Dodge and the renowned cuisine of our chefs, McCloud and Gray, all suggest that the young scholars are faced with an optimal environment in which to develop their talents.



## News from Alumni and Friends of Telluride

■ From the Illinois prairies Christopher Breiseth, TA59, writes "I still am enjoying this place and this situation enormously . . . I am involved deeply in the high school community and the Springfield Black community . . . My paper on 'Lincoln & Frederick Douglass: Another Debate,' given on Lincoln's birthday from the podium in the Old State Capitol where he frequently spoke was an exciting adventure and complemented my work on interracial education with Sangamon State students and local school teachers. I'm also deeply into a program to develop a competency-based B.A. degree in History aimed at community college transfer students and our many continuing education students. The key course in the program is called 'The Roots of Contemporary History', centered around several key forces shaping the contemporary world, asking how these forces took shape. The composition of the course this past term included students from 19 to 72 years of age, community college transfers and graduates of European universities, a nun and Viet Nam veterans, farm kids for whom Springfield is a large city and cosmopolitan, middle aged urbanites . . . The whole experience is delicious. By the way, I will be jointly teaching 'The Roots of Contemporary History' this fall with none other than Nina Shapiro Adams, CB62. She and her husband, Len, share an assistant professorship in Asian History at Sangamon State, so a Telluride Seminar may take place on the prairie."

■ Hal Fishman, CB53, has been appointed News Anchorman for the RKO-General Station in Los Angeles KHJ-TV — Channel 9. Fishman, a former Political Science Professor, has been broadcasting and analyzing News in L.A. for the past 15 years; and has produced, written and narrated 70 documentaries. He is an active pilot, currently holding seven official international records for speed and altitude in light planes, turbo-props and jets.

■ Excerpts from a letter from Dorothea Steiner, CB70, at the University of Salzburg: "I hope and expect that I will be able to give you my real and good news around September. I am in the process of switching into the American Studies field, although at present still working in the field of English literature . . . I will be teaching a group from Michigan, who is attending a summer course at the University for 6 weeks this summer. In the fall I will be offering both a course in English and in German, the first being held for Austrian students, the latter for Americans and other English-speaking foreigners abroad. Today we had a good speaker from Yale University. You can imagine that visiting professors from the U. S. are not only a nostalgic experience for me but also are a stimulating one in terms of my keeping up with the current trends of thought and intellectual interests at the American universities. It is very difficult to satisfy your knowledge of a continent you are interested in by just relying on the written word and on reports on TV and radio."

■ Barbara Herman, TA65, and Mickey (Miles) Morgan, TASP60 and TASP faculty 65 Princeton, were married in Cambridge on May 19. They are both teaching at MIT and will be living at 16A Francis Ave.

■ Word from Jim Hedlund, TA61, reveals that he and his wife will be moving to Smith College in the fall. "I am quite excited about this. I will have a chance to do the kind of teaching I enjoy. I am already very familiar with both the college and the students, for I have been teaching one course there this spring." The Hedlunds' new address is 254 North Maple St., Florence, MA 01060.

■ Tim Gould, SP64, will be teaching at Middlebury this fall.

■ In April Judith Lindahl, TA68, wrote, "I have been working eight days a week, but happily, for the Massachusetts Defenders Committee since February; Harvard graciously

granted me a proper Latin diploma in March. It is exclusively criminal trial work on the District Court level (no juries, and little law), but I enjoy it, and am not looking forward to joining 1700 bored but nervous fellow aspirants in the basement of an Arlington church for six weeks of bar review in June.

■ The American Red Cross has sent a news release announcing that Frederic S. Laise, DS31, TA35, has assumed the post of senior vice president, with responsibility for providing management leadership and direction to long-range organizational planning and development, and acting as chief assistant to the president in giving management leadership to corporate administrative and organizational matters. He will also continue to provide management leadership and direction to the organization's Blood, Youth Service, Nursing and Health and Safety Programs.

■ A SP64 member, Daniel McCreath, received the B.A. in History from the University of Michigan, followed by a Masters of Divinity from the McCormick Theological Seminary in Chicago (Presbyterian). He then worked in Chicago for a year while being trained at the Industrial Areas Foundation, the training institute founded by Saul Alinsky. He has just concluded his first year of employment in Santa Clara County, California, working as one of two staff people for a growing activist organization, the Valley Coalition, which boasted its founding convention in March of this year.

■ John Burleigh, TA67, happily reports that he will finally be earning a living next year as an Assistant Professor of Political Science at the University of California at Davis.

■ A plum for Christopher Keene, BB64, is noted in a special to the *New York Times* from Spoleto, Italy where Clive Barnes filed a review of Alban Berg's opera, "Lula." The review reads in part: "Fortunately the Berg music and the conducting of young Christopher Keene in his first year as American director of the festival, saved the evening. Mr. Keene stressed the romantic and dramatic aspects of Berg's modernism, and although the cast was not always outstanding, his concept and image of the work make it musically perhaps the most rewarding performance of the opera I have heard."

■ After a seven year sojourn in California, Michael Ormond, CB64, his wife, Jeanne, and their three year old son, Joshua, are moving to Northfield, Minnesota, where Jeanne has a job at St. Olaf College.

■ The April 24 issue of the *New York Post* carried an item, datelined Lida Junction, Nev., stating that Beverly Harrell, the madame who operated the Cottontail Ranch on a barren Bureau of Land Management tract, had decided not to appeal a federal court decision to evict her, but would move the bordello to private land 2000 feet north of its present location on U. S. 95. Rob Robertson, TA50, has commented, "I'm cheered that Bev has been fortunate to find a new location, Lida Junction being what it is."

■ L. Jackson Newells, DS56, became Dean for Student Affairs and Professor of Higher Education at the University of Utah on July 1, 1974. Earlier in the year he published a monograph entitled "A Study of Professors of Educational Administration."

■ Fred Maus, a current Housemember, has been awarded a scholarship to study at Tanglewood this summer.

■ From Rebecca Scott, TASP66, comes word that she spent two years in London doing research in 17th C. economic history, receiving a masters degree in 1973. She then changed gears and went to Nova Scotia to live for a year, fishing, gardening and working for the local newspaper. She is now back in North Carolina, taking education courses at Duke and hoping to find a job in the Princeton, N. J. area for next year.

■ A son was born to the Robert Kings the day after Convention.

■ Phil Blair reports from Bolivia that simply getting there was a major triumph. "In Peru, on our way to Bolivia, we were caught in the uprisings and state of siege of November in Puno, Arequipa and Cuzco. Politics in Bolivia went all to hell in January — we're now in our second state of siege in as many countries. The only thing that prevented a real messy Revolution (or counterrevolution) was the fact this rainy season has been the worst in 50 years and nobody could get anywhere to do anything. Anyway, we're now established in our base here in Oruro — a mining town smack in the middle of the Altiplano, east of Carangas, the area I'll be working in. We've got an apartment here, on Soria Galvarro 1150, in case anyone is passing by, but mail should only be sent to: Philip Blair, c/o ILCA, Casilla 384, Oruro, Bolivia . . . As the rains end, we will be moving on to Huachacalla, a town 8 hours west of here (dry season) which is in the middle of Carangas and will be our real base of operation, though we will come back to Oruro every 2-3 week or so for supplies, baths and mail . . . I am really feeling good. This morning I found a wonderful document in the University of Oruro library, a land litigation that fills in a missing century for an area I'm very interested in. Pure serendipity. But one more proof that virtue is its own reward — in return for the privilege of using the university library, I've offered to put in order the room full of unsorted periodicals — in which the document was hidden. (But then I had to put them in order to use them anyway.)"

■ Susie and Dave Hodges, TA57, announce the birth of Alan David Hodges on 30 March 1974.

*From the Cornell Alumni News:*

■ Dr. LeMon Clark, TA15, of Fayetteville, Ark., with his wife and adopted 9-year old son, returned from 2 years in Europe last August. He reopened an office for medical practice mainly to have a place to get out of the house. The following observation will make wives love him, but will not win any popularity contest with husbands! He says that the Fayetteville area is great for retired men from the northern cities. "But then," he writes, "I've had so many of the wives come in and tell me almost exactly the same story. Their husbands are driving them crazy! They aren't used to having a man around the house all day! It used to be that if she didn't feel quite top notch in the morning, she'd get up, take an aspirin, get his breakfast, and get him off to work, and go back to bed. She'd get up again at 4 p. m. take another aspirin, get her husband's supper, and he never knew anything was the matter with her.

Now, if she just wants to go lie down for 30 minutes, he's all over her with, 'Well, what's the matter? Where do you feel bad? Well, do you hurt some place? Don't you think I ought to call the doctor?' Perhaps the class members should bear in mind the burden they put upon their wives by being home all the while, if they don't find something else to keep them busy."

■ Samuel Levering, TA29, still operates his orchard in Ararat, Va., where he produces peaches and cherries as well as apples. He divides his time about half with the orchard and related chores and half with activities of the Religious Society of Friends (Quakers), particularly in the field of international relations. He is secretary of the US Committee for the Oceans, an active group in Washington, DC, whose objective is the fashioning of workable treaties at the Law of the Sea Conference in Caracas, Venezuela. He lectures and writes on peace and the UN as well as writing scientific papers that have appeared in the Proceedings of the American Society of Horticultural Science and elsewhere. About his family, Sam writes, "We have six children and ten grandchildren. Ralph has a PhD from Princeton and is teaching history at Western Maryland College. Helen and Mary have PhD requirements complete except for theses at John Hopkins School of Advanced International Studies and Harvard, respectively. Betsy graduated from Bryn Mawr and was a Wilson Scholar at Columbia. Lois graduated from Radford College and Frank is graduating this year from Wesleyan University."

■ Charles Schaaff, TA24, is now fully retired in beautiful Sarasota, Florida, as honorary chairman of the Massachusetts Mutual Life Insurance Co. Charles has 10 grandchildren. The oldest is a recent graduate of Skidmore and was president of her class. This month they fly to Copenhagen, plus a North Cape cruise and on to Amsterdam, Brussels, then to Pebble Beach, Cal. to join up with their oldest daughter and celebrate their 46th anniversary. He has added another hobby, handwriting, which suffices for his many secretaries, who took care of everything before.

■ Charlotte Conable, wife of the distinguished U. S. Congressman, Barber Conable, TA47, was one of the four alumni (and the only woman) endorsed by the Cornell Committee on Alumni Trustee Nominations. She subsequently was elected to the Board of Trustees. In addition to her other activities, Mrs. Conable is conducting an independent research project on the history of women at Cornell as part of her work for a master's degree in special studies at George Washington University, Washington, DC.

## All Your News That Fits We'll Print

Your friends and TA Associates are interested in what has become of you. Write us about your recent travels and adventures, honors and awards, books or papers published, promotions or job changes, marriages, births and address changes for Newsletter publication.

Please send us your full address

Name .....

Address .....

1974 Convention minutes requested

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# Meanwhile, Back at the Ranch

## STUDENT BODY REPRESENTATIVE REPORT OF THE MAY DEEP SPRINGS TRUSTEES' MEETING

by *Gerry Saucier*

The value of being Student Body Representative, it seems, lies at least as much in appreciating the Trustees as in presenting a Student Body viewpoint. I emerge from the spring Trustees' Meeting somewhat more humble. Being Student Body Representative is like dipping into the basement to look at the foundations of the house. I was impressed with what I saw.

The spring Trustee Meeting convened on Friday night, May 3, and all the Trustees were present throughout the three-day session. TA President Bob King and ADSTA representative Bruce Laverty also attended. Most all the work was done in three committees: Academic and Student Affairs, Extramural Relations, and Ranch and Business Operations.

### Academic and Student Affairs

Student recruiting was the first concern of this committee. Although we presently have enough high-quality applications for choosing good entering classes, we accept only a few less than we receive. Several good directives for action to help remedy the situation emerged from the meeting.

Augmentation of printed materials sent to prospects was advised. In order to give a broader idea of Deep Springs, an outside viewpoint for instance, the recent LA Times article should be given, and the prospect can be sent lists of courses recently offered, current faculty, typical expenses, and statistics on where students transfer from Deep Springs. Alumni involvement in recruiting was discussed, particularly the current efforts of Bay Area alumni. Next year an alumni group in San Mateo County will make an experiment: a luncheon with alumni speakers for area high school counselors in October, and a local open house for interested area prospects in March. If successful, this plan may be tried in other parts of the country.

In addition, one Trustee mentioned that several decades ago much of the recruiting was accomplished by visits of students and recent alumni to their high school counselors. The Student Body has shown interest in this method, and the future should see a greater implementation of it.

The possibilities of hiring an alumnus as a recruiter and shortening the application form were discussed at length but put aside at least for the present time.

The Trustees approved a Student Body experiment next in the reinventions procedure. The experiment involves, essentially, changing the membership of the reinventions committee from six or seven elected students to the entire Student Body, thus making a "direct democracy." A report on the innovation's results will be made next spring to the Trustees.

A proposed revision of the Gray Book, a collection of L. L. Nunn's writings, was approved. A few revisions the Student Body has made in smoking regulations were directed for consultation with the administration about their safety aspects.

The relations of Deep Springs to Cornell Branch were explored, since only two of six Deep Springs applicants were given preference for the House this spring. However, it was recognized that the real discussion of the problem would have to come at the Telluride Convention in June.

### Extramural Relations

This committee dealt primarily with issues in the fund raising program. The practical mechanics of the present reendowment plan were brought out: donors can have a faculty chair or student scholarship named after them; the money itself

goes into the Common Fund. The chairman shall appoint a small committee of Bay Area Trustees to assist and advise Fund Raising Director Dr. Robert B. Aird. A new time schedule was adopted for communications to alumni during the year, including the Newsletter, Dr. Williams' letter, and Dr. Aird's fund raising report.

### Ranch and Business Operations

Ranch manager Merritt Holloway's proposal to try sprinkler rather than flooding irrigation in one of the fields was approved, with the proviso that this experiment be financed by other means than the budget. Federal funds might be available for a part of the cost. The advantages of sprinkler irrigation are long-term savings in energy costs, less water usage, savings in leveling costs, and increased alfalfa yield.

A new budget was adopted. The Trustees and administration continue their efforts to streamline accounting procedures in order to be presented a clearer picture of the Deep Springs financial situation. A comprehensive audit will be arranged in the near future. Treasurer Bob Henderson's proposal that the Trustees securities be transferred from the San Francisco to the Long Beach Wells Fargo branch to make them more accessible was approved.

The entire Trustees Meeting weekend was overcast or raining, which seemed rather strange until we discovered the secret: Board member Jim Withrow had, for the first time, neglected to bring his raincoat. After all the rain the valley was much greener than usual and it doesn't hurt the alfalfa.

Looking back, this has been by any standards quite a good year at Deep Springs. The students have maintained their seriousness even with the nostalgic onslaught of spring, and harmony within the community has been relatively complete. The "Deep Springs experience" has had some good conditions in which to germinate. A few moments ago I was browsing through a collection of photos from the first years of Deep Springs. It led me to reflect that, though the clothes and hairstyles be different, Deep Springers then and Deep Springers now are actually receiving nourishment from much the same tap root, summed up in the words of L. L. Nunn, "You came to prepare for a life of service . . . The desert speaks. Those who listen will hear the purpose, philosophy and ethics of Deep Springs . . ."

## TERM SIX

by *Mike Perez*

Term six was quite busy for us, but somehow we were able to accomplish most of what we wanted.

David and Sharon Schuman taught two term courses; one on the novel and another that centered on Shakespeare's comedies. They also directed a reading course built around some of Hemingway's work. Tom McDaid, DS64, returned to Deep Springs to teach a course on twentieth century American history and a course on Constitutional history.

The year courses offered by our permanent faculty ended this term. Eight students finished Dr. Dell's Calculus I course. Dr. Dell will be teaching a physics course for a few students this summer. Dr. Mawby's natural science courses concluded this term. Students wrote up field project reports dealing with different aspects of the natural history of Deep Springs Valley. Mr. Balachowski's language courses finished with, "Auf Wiedersehen, auf Wiedersehen . . ."

Bob Gorham, from Paso Robles, is our new mechanic. Mrs. Gorham has been helping us by filling in as one of our relief cooks.

continued on next page

Telluride Newsletter

**TERM SIX**

continued from page ten

We started our first cutting two weeks earlier than usual. Despite some difficulties midway through, we have finished it. We also have been spraying elm trees, tending a large garden and caring for the lawns.

Alan Kaufman, DS67, has been signed on as our summer cowboy. He has been working with Max Dannis, DS72, the student body cowboy, for the past few weeks in preparation for the summer. This year the cattle drive will start around July 29.

Our venerable grand piano was taken to Los Angeles to be rebuilt. Dan Pritchett, DS71, will be rebuilding it under the supervision of Ules Velkov, a Los Angeles area piano technician.

Elections were held in May. The officers for the summer term are: President—Mike Perez, Labor Commissioner—Chris Campbell, Student Body Trustee—Nick Capozzoli. We will hold elections for the positions of Secretary and Treasurer when our new students arrive.

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## Who's Who at Convention

1974 Convention: (from bottom row, left to right) Eisenstadt, Thomas, Greening, Dolen, E. Sedgwick, C. Wolfowitz, Aird, Fukuyama, Velkley; Brokaw, Pinn, Galston, Shell, Weller; P. Wolfowitz, MacLeod, Schwartz, Jr., Sullivan; Burleigh, Christina, Schwartz, Sr., Seligson, Sestanovich, Hamilton, Lockwood, Darter, Higuera; Kennedy, Shulsky, Dawidoff, C. Orwin, Epstein, Sitte, Rabkin; Trail, Clark, Kull, Dolliver, D. Orwin, Mylroie, Murray, Maravcsik, Reid, Pezick, Vleck, Eisaman, Patterson, Ycas, Donnelly.



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## Convention Issue

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*Table Talk*