The 1988 Convention was, we're told, a comparatively peaceful one. There were neither new initiatives nor new tragedies on the scale of Chicago Branch. Instead, Convention 1988 was devoted to refurbishing and refining procedures, and starting or reviving several smaller projects. Last year's revisedment procedures were further refined. The “Up-or-Out” policy was continued unchanged, as thirteen new members were elected. Advances-in-Aid were revived. Funds were budgeted for Projects for Telluride Affiliates on Campuses other than Cornell, for Withrow Memorial Summer Research or Service Grants for Branchmembers, and for an Atkinson-Telluride Scholarship.

There were also a number of personnel changes. Kathy Mau was elected Telluride Association President, becoming the first woman to serve in that position. Paul Foster was elected Vice President and Brian Kennedy was made Treasurer. Tony Sebok and Nancy Glazer were named Chairs of Custodians and TASP Board respectively. Eric Lerner attended his first Convention as Administrative Director, and Buzz Anderson his first as Deep Springs President. The following are excerpts from the 1988 Convention Reports.

REPORT OF THE PRESIDENT

“It is something of a tradition for the outgoing President to look back over his years of experience and draw some broad lessons for the Association. Unfortunately, I have already taken advantage last year of the opportunity to brood about the state of the Association and descend from the mountain with an agenda graven on stone tablets. A shared concern with human capital issues led us to make some number of relatively sweeping reforms. We have already learned a few things about how they will work in practice— for example, that even heroic recruitment efforts from a large candidate pool may not do much to bring more TASPers into Cornell Branch and we have uncovered more than a few flaws and ambiguities in trying to implement last year’s resolutions. We will learn more, perhaps, in wrestling with the one-time surge in membership applicants resulting from the up-or-out policy. All this is ample grounds for appointing another Human Capital committee this year to review and systematize our procedures, but I hope that this is not taken as an opportunity to stand the new procedures upon their head (or heads). Their longer-term impact on the House, the Association, and Convention will not become clear for another year or two. As our experience with the last major leap into the unknown, Chicago Branch, has shown, the most striking lessons of the experiment are not always the ones that are observed at the beginning.”

“The pleasant duty of attending the Deep Springs Trustees’ meetings has raised another coeducational issue which probably does not require this Convention to act. As you may have heard, the late Jim Withrow presented cash-starved Deep Springs with a delicious dilemma. He bequeathed the college the million dollars, plus a considerable residuary interest in the estate, on condition that if the ground rules or the single-sex character of the college be changed the money would then revert to Telluride for its unrestricted use. The issue of coeducation at Deep Springs is far from closed, but last November the Trustees voted to accept the bequest on these terms. The question has already arisen as to what Telluride would do should the college become coeducational and the $1,000,000 revert to us. Evidently we could then legally do whatever we chose with the money, including giving it back to Deep Springs with no strings attached. When the issue of coeducation is raised again, as it almost certainly will be, Telluride’s likely response must weigh heavily in the Trustee’s deliberations. We may or may not care to express at this time what a future Convention might do, but like it or not we have been drawn back more closely into Deep Springs’ internal affairs. It is interesting to speculate if this is what Jim Withrow intended all along.”

REPORT OF THE BOARD OF CUSTODIANS

“On May 31, 1988, Telluride’s portfolio was worth approximately $13 million, virtually unchanged from May, 1987. This compares with an 11% decline for the Dow Jones Industrials, a 9% decline for the S&P 500, and a 13% decline for the Value Line Index. Total return on our bonds was approximately 5.9%, but this was largely offset by a negative total return on our equities of approximately 5.6%. Nevertheless, the Board’s activity this year was, on balance, helpful: had we not made a single trade this year, the Trust Fund would have declined by 1.5%.

At our November meeting, shock mingled with gallows humor. The world had ended and the Trust Fund had survived. What would happen next? Well, some Board members thought the world would end a second time: there were predictions of a first- or second-quarter recession in 1988....”

“Abe Shulsky is resigning as Treasurer of Telluride Association after five years of assisting the Board with his time and advice, and we are all grateful to him for his service. Brian Kennedy has agreed to become our new Treasurer, and we look forward to his participation.”

REPORT OF THE SUMMER PROGRAM BOARD

“The 1987 Convention authorized TASP Board to negotiate with Deep Springs on a coeducational 1988 TASP, and gave guidelines for the format of the program.....The 1988 Deep Springs TASP incorporate[s] the first year class into the TASP community; in other respects the program conforms closely to Telluride’s proposal. The Deep Springs first-year class will be joined by five men and fifteen women from the TASP applicant pool. We are sending two factota from Cornell Branch, Becky Pinnick and David Porter. The labor program will be supervised by six Deep Springs second-year men. Two of these will attend seminar and will share responsibility for the community with our factota. The others have agreed to remain apart from the TASP community, interacting with students only as required by the labor program.”

continued on page 2
**Editor’s Notes**

**TASPlication Archives.** For many years, Telluride has been the home of unsuccessful TASPlications, 1954 to present, in the Cornell Library Archives. Recently, however, we have decided to take a closer look at whether or not we need to preserve all those records, since they take up quite a bit of space which is increasingly at a premium. Unless, that is, my wish to dump them altogether, or to preserve only a representative sample of the collection. The 1989 TASPlication was definitely one of those mean time, it would be good to hear from anyone who has any serious intention of doing any research with those records. Speak now, or it may be too late.

**Nunn Memoir.** Stephen A. Bailey’s 1933 Memoir of L.L. Nunn has been published in the most recent issue of the Telluride Newsletter, and is available to anyone who wants or needs it. If you expect to know or are one of these people, please get in touch: Mark Dolliver, Mike Millette. The 1989 Telluride Convention will need to await the new database software for the Telluride computer. In the meantime, it would be good to have the TASPlication available for publicizing these opportunities and that this committee be authorized to dispense grants to the applicants it judges most fit.”

**TELLURIDE ASSOCIATE PROGRAMS**

A continuing desire to broaden the Association’s range of programs, combined with Telluride’s financial prosperity, prompted the last convention to establish a small fund for the support of Associates’ projects at colleges other than Cornell, or Telluride Associate Programs (TAP). TASP and TAP activities are being sent a mailing list allowing them to apply for these funds. For some further details, see the excerpts from the Projects and Operations Committee Report above.

The committee has established an application procedure and funding criteria, including associate involvement, educational purpose, paucity of other sources of funding, and no partisan/religious affiliation. We look forward to receiving applications and funding proposals.

One of the most exciting aspects of the program is the level of enthusiasm that has been generated for it. The committee will be accountable to the Convention for all funding decisions. Convention’s evaluation of TAP should be a worthwhile activity.

Michael J. Millette, SP82, CB38, TA44

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**Letter to the Editor**

I have just read about the Withrow bequest in the Deep Springs Newsletter. I congratulate the Withrow’s will left $1 million to Deep Springs, contingent on, among other things, Deep Springs Archives having a home in which to be preserved. The Withrows are not met, the money is to go to Telluride Association instead. --Ed.] It seems to me there’s an obvious simple solution that of course splitting were to cause Deep Springs to lose the bequest. The will says the money is to go to the Telluride Association instead, and the Association, with no constraints on its use of the money, that the original intent of the will be best carried out by appropriating equivalent funds to Deep Springs. The bond between the sister institutions is further strengthened.

—Bruce Netscher, CB36, TAJ8

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**TELLURIDE NEWSLETTER**

The Telluride Newsletter is published three times year in Ithaca, New York. Editor - Eric J. Lerner

Letters and news are welcome. Please write to 202 West Ave., Ithaca, New York 14850.

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**REPORT OF THE PRESIDENT OF CORNELL BRANCH**

"This has been a good year for Deep Springs and a year of many changes. I decided to split the attention of President and Dean, and only July 1, 1987, I was installed as President."

"The Syro-hydroelectric project, all but about 500 feet of the prenapak has been welded, laid and buried, and we expect to begin construction in the spring of 1989."

"From my student center, my annual fall visit of Johnny Johnson, most of which was devoted to classes and lectures. Fifteen years after the death of Robert M. Lovelace, our TA "father", we had the opportunity to meet the man between Deep Springs and Telluride Association. Would it make sense more for the Association to fund a Telluride Chair at Deep Springs? Such a person might be able to sit or talk to us one of our two week terms into his or her shibboleth."

**REPORT OF THE ADMINISTRATIVE DIRECTOR**

"My first few months at Telluride consisted of a seemingly endless conversation with Nan Stalnaker, who went to extra-ordinary lengths to acquaint the arcanums of the office, and of the Telluride community. If this has been a more miss-see transition than I would have thought possible, the credit is due to Nan and the Telluride computer."

"Telluride is a self-governing community committed to a set of values which prominently includes educational excellence and public service. Each generation of Telluriders challenges itself and its community to extend the boundaries of knowledge as far as possible, and a major part of that challenge is to extend the limits of our knowledge as far as possible."

"I want to be fully a part of that community—a goal that is not, I think, fulfilled merely by my having been hired as Administrative Director, nor by my efficiently carrying out the more prosaic parts of the office routine. It would only be fulfilled by my making a contribution to the Tellurian mean project that genuinely enhances the Nunnian education of present and future Telluriders, while simultaneously broadening and challenging my own knowledge and skills."

"I want to, to define myself, and to live, a role that enables Telluride to further its goals of self-government, education and practical idealism, and that enables me to continue to grow and learn in the face of new challenges."

"Need I add that I have yet a firm grasp of what that might mean in practice? The one component that seems clear to me is that I want to have the chance to talk to as many Telluriders as possible about what they and I are up to. I want to be able to contribute my thoughts, insights and fantasies to the community’s collective wisdom. I’m inclined to believe that I have organizational and intellectual skills that others may find valuable. Others, on sampling them, may disagree. I’d like to spend the coming year learning about your individual visions of Telluride, and finding out whether I have things to say that the rest of you will find worth hearing."

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**TELLURIDE NEWSLETTER**

October 1988

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**REPORT OF THE PROGRAMS AND OPERATIONS COMMITTEE**

"One lesson we might draw from our experiences with Chicago Branch is that a whole new branch is unlikely to be assembled in any one year without great strain to the participants. A new branch may evolve more smoothly from a non- residential organization that has already been in place for some time. Organizations other than residential branches may also be feasible if they emphasize self-governing, stimulating the interests and engaging the loyalty of people with whom we would like to have a continuing association. As we have noted at this Convention, nothing in our rules prevents us from accepting new members who have a continuing interest in TA but have never lived in an official TA branch. Even if gatherings of former TASPers or ex-Deep Springers on other campuses yield nothing more than a few friendly discussions, Telluride will have strengthened a connection that may prove helpful for future TASP recruitment efforts, for TASP interviewing, for fund-raising and so on.

What sorts of programs should we consider for TASP or Deep Springs alumni who do not come to CB83? In general, these students, themselves, are in the best position to judge what programs could sustain interest on other campuses. TA help might encourage such programs, however, by offering small financial grants, by suggesting academic lecturers or by arranging visits from other TA members. We propose that a separate program committee be established to consider applications from outside TA members for publicizing these opportunities and that this committee be authorized to dispense grants to the applicants it judges most fit."
REPORT OF THE BUDGET AND FINANCE COMMITTEE

"Your committee found itself quite satisfied with custodial performance in last year's turbulent markets. The occasional slip was more than balanced by an overall pattern of careful and intelligent stewardship. Our relatively modest losses in the crash and prompt recovery thereafter help vindicate the conservative investment strategy that has caused us to underperform the bull market of the previous year, confirming that that performance was indeed the result of risk aversion, not clumsiness."

REPORT OF THE HUMAN CAPITAL COMMITTEE

"Five new freshman will be coming to the Cornell Branch this fall, all from the Chicago and Williams TASPs. We attribute this disparity to Cornell Recruitment weekend, which included only non-Cornell TASPers... We are suggesting that an Association committee assume the duty of operating this weekend in the future and will be expected to contact TASPer parents to inform them of our interest in their daughter or son. This committee would also assume responsibility for establishing ties with Deep Springs and for encouraging Deep Springs students to apply for preferment to the Cornell Branch."

"In considering the well-being of Branchmembers, including their financial needs, your committee was led to reconsider the Advances-in-Aid policy. TARP as it stands mandates that Advances-in-Aid are non-maturing debts of honor to be made only in emergencies to Branchmembers... [We] are offering several amendments to and deletions from TARP which reflect our understanding of what an Advance-in-Aid ought to be: a contractual loan made by the Association to a Branchmember or TASPer preferred for the coming term in default of other financial sources, for purposes related to the applicant's educational programs."

"We are fortunate to have an opportunity to offer a scholarship in the names of the two individuals who were instrumental in creating the scholarship, Mr. Harold E. Atkinson and Mr. Francis Tetreault. The bequest is expected to yield something on the order of $3500 in spendable income which could be given to the selected student, along with room and board in Telluride House." The specifics will be worked out this fall, in hopes of making an award for the fall of 1989.

"The Human Capital Committee considered a House proposal to amend the current so-called "up or out" preferment and membership procedure so that all Housemembers, not just freshmen, would have two years before they reached the threshold and would be required to apply for Membership. The committee split on this issue. Generally most Housemembers on the committee were in favor of the proposal, and non-Housemembers opposed to it."

"So far, Housemembers seem to be enthusiastically joining TA even earlier than required. But it remains to be seen what happens when a Housemember decides not to apply, or is rejected and then depreferred. The principle that those worthy to be Housemembers are worthy to be TA members has gained wide acceptance in the Association; it is not clear whether the principle that those unworthy to be TA members are unworthy to be Housemembers is a widespread corollary of that belief. We can only recommend that the general principle of "up or out" be continued until its success can be more fully evaluated."

The Human Capital committee also reviewed the recently revised preferment decision-making procedures, and recommended a number of amendments to TARP to clear up ambiguities, all of which were approved. There were no substantial or controversial changes.

The Human Capital Committee recommended, and Convention approved, a new Summer Grants program, a compressed version of a proposal made by CITA: "The "THIRTEENTH REQUISITION" THAT TARP II, D be amended by the addition of the following: "In the President shall appoint a Suite Scholarship Committee annually. The committee shall meet over the period from mid-March to early April of the following year. At the meeting of the committee shall consider the applications of then-riding Housemembers for scholarships for projects to be undertaken and completed during the time between that spring meeting and the concluding fall semester of Cornell University. The committee may grant an amount not to exceed $20,000 in scholarships, and may grant an amount not to exceed $3,000 to each individual applicant. Applicants for such scholarships shall submit to the committee such documentation as is usual in the committee's system including but not limited to a detailed project proposal, a budget, and supporting documentation, and a statement of the educational goals to be furthered by the project. Scholarships may be for any portion of expenses associated with the project, but limited to travel, fees, supplies, room, board, and moderate stipend. In determining the award, the committee shall take the financial aid policies of Cornell University into account. The committee may make arrangements for disbursement of scholarship funds at its discretion. The committee may choose to pass on a project, or to pass on a project recommended by the committee, or to discontinue support. The committee shall have the right to terminate or modify the terms of a scholarship at its discretion, and shall prepare a report on the whole project at the close of the project.

"In a way, it's a shame we're not doing anything, since we could engage for a change in some positive hypothesis. We were impressed by the thoughtfulness and commitment of the Branch members who spoke to us at the convention and felt that last year's House possessed many community virtues. The Branch life seems to have been harmonious and productive of intellectual and political realities. It is notable that theoreticians in the branch were also expressed in current terms and that the branch has addressed some problems with which many past branches struggled with unsuccessfully. Are we living with such reports, this document spends more time criticizing or offering alternate views on branch action and decisions; we hope this is in no way obscures the substantial respect we feel for the branch."

"Your committee held diverse opinions about the "seven motion" which was passed as a sense of the body resolving the House and added to the House bylaws. This motion allows the Association to require Housemembers to spend at least the first fifteen hours of a semester involved in community service. While the committee agreed that it would be best not to establish such a rule in TARP, most of us conceded that the issue probably has the right, if it wishes, to add it to its own bylaws... Concerning the merits of the proposal, however, your committee was sharply divided."

REPORT OF THE CORNELL BRANCH EVALUATION COMMITTEE

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In Memoriam

- Waldo Wayne Clark, Born in Pleasant Grove, Utah, on February 8, 1980. Waldo Wayne Clark began his long association with Telluride Association in 1986, when he entered the Telluride Engineering Institute. From 1997 to 1990, he worked in and pursued an education through the Telluride Power Company in Olmsted, Utah. He was a constitutional member of Telluride Association and was present at the creation of the Telluride Engineering Institute in 1911. He became a charter member of the Telluride Association Alumni in November, 1913 and was present at the construction of a plant for Telluride Power Company. Clark then went to Deep Springs, where he was involved in the foundation of the college and probably supported the students over the years of 1918 and managing the labors there. Two years later, dissatisfied with his experience of working solely for money, he wished to take up his formal education once again as a student of Civil Engineering and Industrial Management, but was frustrated by the lack of funds. Mr. Clark maintained a deep and continuing interest in Telluride Association and Deep Springs throughout his life, volunteering to conduct interviews and solicitors for New Funds, as well as being a frequent contributor to the finances of the Association. His final letter of May 21, 1918, referred to the T.A. Foundation as though there "is no one undertaking more of a financial aid, nor any to which I would more gladly contribute than that of Telluride Association and Deep Springs," and that while he regretted his current inability to give more than $15.00 toward his alumni status, "somewhere, perhaps, my contribution may be considerable. Upon his recent death, W. Wayne Clark left funds to Telluride Association worth more than one hundred thousand dollars, the greatest one-time contribution in our history. We would like to express our gratitude and admiration of Mr. Clark for his constant devotion to, and active enthusiasm for the Association, and our regret at his passing. Hereafter, the New Programs Reserve will be named the W. Wayne Clark Reserve in commemoration of this long-standing member and friend of Telluride Association.

Harvey Mansfield, DS21, CB25, TA23, died in May 1988 at the age of 83. He was the Ruggles Professor Emeritus of Public Law and Government at Columbia University.


He was born in Cambridge, Mass., and earned a bachelor's degree from Cornell and a master's degree and Ph.D. from Columbia. He was one of the New Dealers, and from 1935 to 1965 was managing editor of the American Political Science Review.

Professor Mansfield was extremely active in Telluride and Deep Springs affairs throughout his long life. His Telluridean friends and Associates are invited to send in their remembrances of him for publication in a future Newsletter.

Nicholas C. Millennials, DS57, died in July 1988. He was a professor of sociology at Virginia Tech, and an internationally known authority on youth culture and technology and knowledge. He was a founding member and the current president and executive board member of the Society for the Study of Social Problems. He published and presented numerous articles, books, and papers on social theory and on aging and identity in older adulthood.

He was a Ph.D. graduate of Harvard University with A.M. degrees from Cornell and Dartmouth. From 1964 to 1984 he taught at Indiana University, moving to Virginia Tech in 1985 and retiring in 1985. He served as head of the U.S. Olympic Committee and the Virginia branch of the United States Soccer Federation.

Harvey Wellman, CB36, TA34, died on September 27, 1987. He was a football and basketball standout for the 1953 and 1954 Virginia Tech men's teams. He was a member of the T.A. Foundation as though there "is no one undertaking more of a financial aid, nor any to which I would more gladly contribute than that of Telluride Association and Deep Springs," and that while he regretted his current inability to give more than $15.00 toward his alumni status, "somewhere, perhaps, my contribution may be considerable. Upon his recent death, W. Wayne Clark left funds to Telluride Association worth more than one hundred thousand dollars, the greatest one-time contribution in our history. We would like to express our gratitude and admiration of Mr. Clark for his constant devotion to, and active enthusiasm for the Association, and our regret at his passing. Hereafter, the New Programs Reserve will be named the W. Wayne Clark Reserve in commemoration of this long-standing member and friend of Telluride Association.


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